

Fulton County Operational Report

June 21, 2023 Board of Commissioners Meeting

AGENDA

Public Safety and Technology:

Justice and Jail Systems

Health and Human Services:

Behavioral Health Crisis Center

Internal Services and Facilities:

- COVID 19 Reserve & ARPA Spend
- Monthly Financial Report
- Monthly Emergency Purchase Orders & Monthly CM Contract Approvals



Justice and Jail Systems Update



AGENDA

- O1 ORCA CASE REDUCTION
- **02** CUMULATIVE CASE REDUCTION
- **03** JAIL POPULATION UPDATE

PROJECT OVERVIEW

Since the beginning of COVID-19, the Fulton County Court System has amassed a significant and unprecedented level of cases. Project ORCA will address this challenge by utilizing a combination of capacity expansion and productivity enhancement initiatives to expedite the case adjudication process.

CASE ACCUMULATION DEFINED



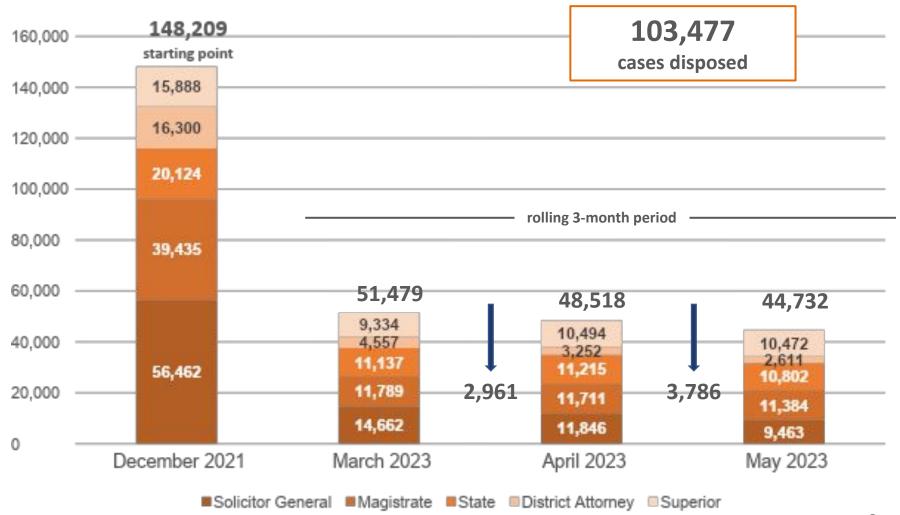
All cases (hearings, filings, applications) that were initiated before and during the pandemic (including those currently awaiting formal charging or filing) that have been impacted due to current limitations at various stages of the case administration process.

The COVID-19 Case Resolution Project began on **December 6, 2021** with **148,209** open and active cases.

As of May 31, 2023, 103,477 cases have been disposed. There are 44,732 pending open and active cases.

PROJECT ORCA CASE REDUCTIONDISPOSITIONS BY OFFICE





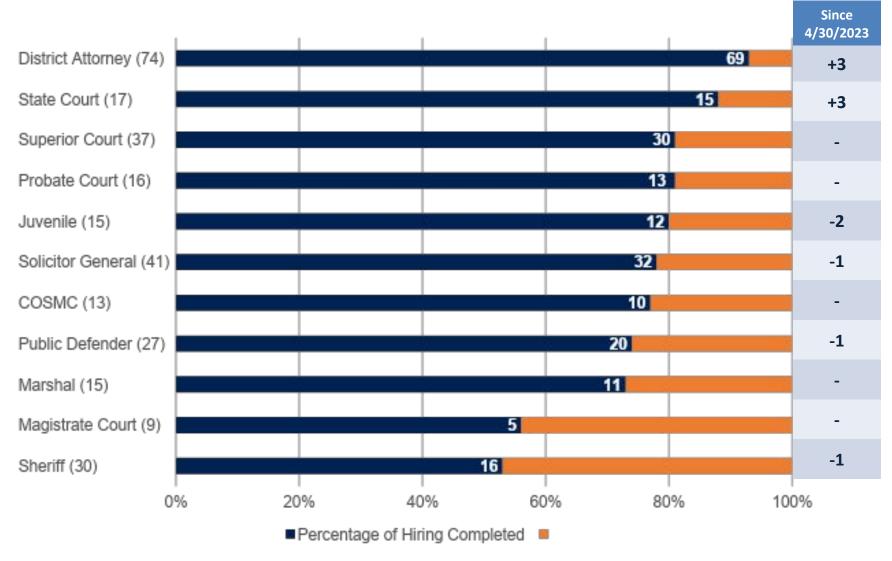
PROJECT ORCA CASE REDUCTIONCASE DISPOSITION SUMMARY



Office	May 2023 (Last full month)			Project To Date (12/6/2021 through 5/31/2023)			
	Target	Actual	Variance	Target	Actual	Variance	
Superior	442	331	(111)	7,943	9,423	1,480	
District Attorney	356	659	303	7,666	13,707	6,041	
State	556	476	(80)	10,000	12,129	2,129	
Solicitor General	1,540	970	(570)	27,720	46,985	19,265	
Magistrate	1,091	385	(706)	19,633	28,094	8,461	
Overall	3,985	2,821	(1,164)	72,962	110,338	37,376	

HIRING PROGRESS BY DEPARTMENT AS OF 5/29/2023







AGENDA

- ORCA CASE REDUCTION
- CUMULATIVE CASE REDUCTION
- JAIL POPULATION UPDATE

CUMULATIVE CASE REDUCTIONJUSTICE SYSTEM SCORECARD



MEASURE GOAL AF		APRIL 2023	MAY 2023	DELTA
Average Length of Stay	30 days	63 days	71 days	8 day increase
Jail Population Unindicted without other charges	10%	37%	34%	3% decrease (113 fewer unindicted)
Clearance Rate for Felony Criminal Cases	100%	63%	69%	6% increase
Felony Cases Disposed within 180 Days	90%	26%	25%	1% decrease
Felony Cases Disposed within 365 Days	98%	58%	61%	3% increase

CUMULATIVE CASE REDUCTIONCOURT CAPACITY



	C	March			April			May		
Office	Case Type	Baseline	Disposed	% Capacity	Baseline	Disposed	% Capacity	Baseline	Disposed	% Capacity
		2018/2019	2023	2023	2018/2019	2023	2023	2018/2019	2023	2023
Superior	CR	743	568	76.4%	705	510	72.4%	684	639	93.4%
Superior	CV	509	625	122.9%	484	459	94.9%	506	527	104.3%
District Attorney	CR	1,181	2,883	244.1%	3,728	10,585	283.9%	3,166	6,795	214.6%
State	CR	1,450	844	58.2%	1,522	994	65.3%	1,388	1,031	74.3%
State	CV	631	753	119.1%	510	659	129.3%	533	713	133.9%
Solicitor General	CR	2,008	1,661	82.7%	1,551	7,573	488.4%	1,827	3,471	190.0%
Magistrate	CR	236	355	150.4%	129	239	185.3%	297	331	111.4%
Magistrate	CV	4,445	8,234	185.3%	2,884	7,890	273.3%	3,199	6,707	209.7%

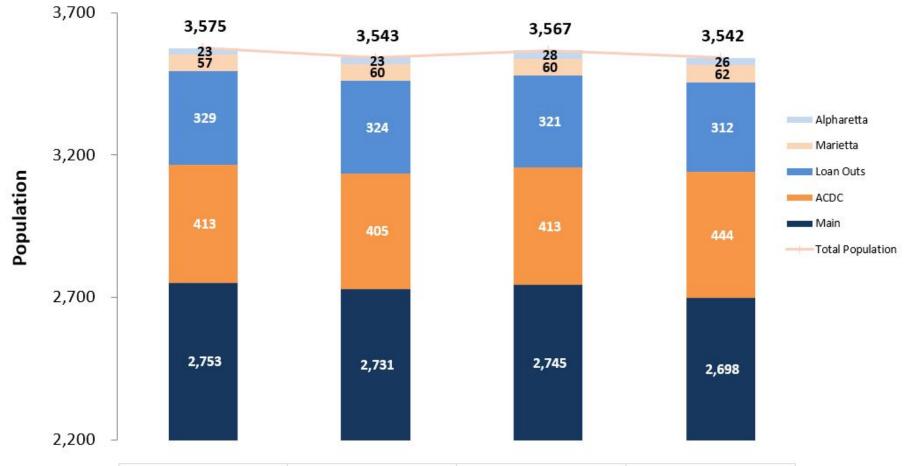


AGENDA

- ORCA CASE REDUCTION
- CUMULATIVE CASE REDUCTION
- JAIL POPULATION UPDATE

AVERAGE WEEKLY JAIL POPULATION 5/01/2023 - 5/28/2023





	05/01-05/07	05/08 - 05/14	05/15 - 05/21	05/22 - 05/28
Book In	434	382	447	426
Book Out	450	393	367	364
Net	16	11	(80)	(62)

AVERAGE WEEKLY JAIL POPULATION 5/01/2023 - 5/28/2023



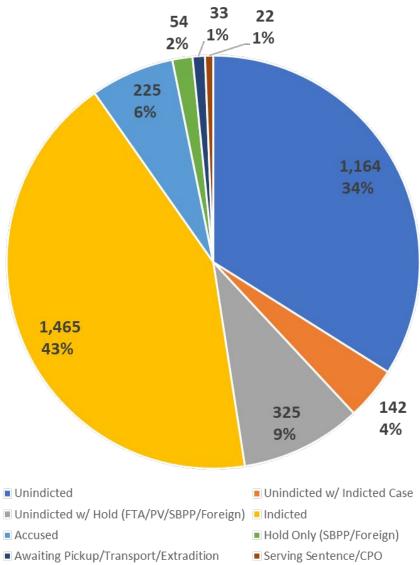
	POPULATION BY FACILITY						
	05/01 – 05/07	05/08 – 05/14	05/15 - 05/21	05/21 – 05/28			
Main	2,753	2,731	2,745	2,698			
ACDC	413	405	413	444			
Loan Outs	329	324	321	312			
Marietta	57	60	60	62			
Alpharetta	23	23	28	26			
TOTAL	3,575	3,543	3,567	3,542			

	WEEKLY BOOK IN / BOOK OUT					
Book In	434	382	447	426		
Book Out	450	393	367	364		
NET	16	11	(80)	(62)		

JAIL POPULATION FULL INMATE ANALYSIS AS OF 5/24/2023



Status		Number of Inmates		
Unindicted	1,164	34%		
Unindicted w/ Hold	325	9%		
Unindicted w/ Indicted Case	142	4%		
Indicted (DA)	1,465	43%		
Accused (SG)	225	7%		
Hold Only (SBPP/Foreign)	54	2%		
Awaiting Pickup/Transport/Extradition	33	1%		
Serving Sentence / CPO	22	1%		
TOTAL	3,430	100%		



JAIL POPULATION POPULATION REDUCTION INITIATIVES



ACTION ITEM	DESCRIPTION / BACKGROUND	BOC UPDATE	START DATE
Increase inmate transports to Superior Court	Double the number of inmate transports per week	Sheriff's Office has doubled the number of inmate transports to Superior Court	March 1
Increase the number of senior judges for Superior Court	Add new senior judges for criminal trial / weekend calendars and increase their compensation	4 new senior judges have been addedTrial calendars built out for remainder of the year	May 15
Superior Court civil cases to State Court	Assign Superior Court civil cases to State Court for remainder of 2023	First round of civil cases have been assignedAssignments will continue on a rolling basis	May 15
Increase Zoom capacity for Superior Court criminal cases	Increase the calendars and resources to expand cases leveraging Zoom	 Analyzing Zoom usage data to understand if capacity exists Determining available space for additional Zoom booths at the Jail 	July 15
Expand the C-3 Program	Increase the number of C-3 contract attorneys and cases per attorney, with a focus on jail cases	 Nearly 20 C-3 attorneys in the program representing over 60 defendants Case assignments being made on a monthly basis Evaluating need to expand C-3 attorney roster 	July 15
Prioritize jail cases on the Superior Court calendar	Prioritize jail cases on Superior Court calendars	 Developing new Odyssey queries for automated and on-demand reports showing unindicted and indicted inmates 	July 15
Weekend court at Fulton County Jail	Hold criminal court cases at Fulton County Jail on weekend days	 Developed logistics plan with Justice Partners with formal kickoff meeting scheduled for June 27 Anticipate about 20 – 50 inmates per Saturday Event 	July 29
Establish a competency court calendar	Create a dedicated calendar for competency cases	 Operations and resource plan developed Plan will be presented to Superior Court bench at the July bench meeting 	August 15

PRIORITIES



- ✓ Accelerate ORCA case resolution/performance
- Implement multi-agency jail reduction plan
- ✓ Prevent Post-ORCA backlog

JUSTICE SYSTEM DASHBOARDS PUBLIC INFORMATION



JUSTICE SYSTEM DASHBOARDS					
DEPARTMENT	PUBLICLY AVAILABLE DASHBOARDS				
	Total Defendants in Jail (Complex)				
	Defendants in Jail for Over 1 Year (Complex)				
	Total Pending Cases (Complex)				
SUPERIOR	Cases Pending for Over 1 Year (Complex)				
COURT	Total Defendants in Jail (Non-Complex)				
	Defendants in Jail > 180 Days (Non-Complex)				
	Total Pending Cases (Non-Complex)				
	Cases Pending > 180 Days (Non-Complex)				
	Time to Disposition (Felony)				
NATIONAL	Time to Disposition (Civil)				
COURT	Time to Disposition (Family)				
STANDARDS	Clearance Rates				
	Aging of Cases				
	Total Defendants in Jail (Misdemeanor)				
STATE	Defendants in Jail Over 1 Year (Misdemeanor)				
COURT	Total Pending Criminal Cases				
	Criminal Cases Pending for Over 1 Year				

PROJECT ORCA DASHBOARDS				
DEPARTMENT	PUBLICLY AVAILABLE DASHBOARDS			
OVERALL	Total Disposed Cases			
OVERALL	Remaining Open & Active Cases			
COURTS	Total Disposed Cases & Filings			
COURTS	Remaining Open & Active Cases & Filings			
DDOCECUTORS	Total Disposed, Indicted, or Accused Cases			
PROSECUTORS	Remaining Open & Active Cases			

All publicly available justice system data and dashboards are found at: https://fultoncountyga.gov/inside-fulton-county/open-government



QUESTIONS



Behavioral Health Crisis Center Update

Behavioral Health Crisis Center Funding

- Behavioral Health Crisis Centers were included in the Governor's "Disregard" statements issued on May 5 for FY24 budget, providing instruction to agencies that differs from the budget adopted by the General Assembly
- Fulton County has been in communication with Georgia DBHDD regarding potential impact
- Anticipated FY24 funding: \$5.6 million for 6 months, annualized to \$11.2 million in FY25 (compared to \$5.6M for 12 months in original FY24 state budget)
- In anticipation of ongoing advocacy External Affairs team is:
 - Monitoring the release of GA DBHDD's Crisis Capacity Study (expected in July)
 - Monitoring state revenue reports



Behavioral Health Crisis Center Construction

CURRENT STATUS

- Contract Routing for Execution
 Site permit application
 submitted to City of Atlanta
- Schematic Design drawings
 being finalized by the Sizemore
 Group

NEXT STEPS

- Project Kick-Off –Week of 7/3/2023
- Finalize County portion of FF&E requirements



Behavioral Health Crisis Center Service Provider





QUESTIONS



COVID 19 Reserve & ARPA Spend Update

Cash Flow Projections - COVID 19 Response

	06.12.2023	06.12.2023	06.12.2023		
In Millions \$	Budget	Commitments	Expenses	Change in Budget	Change in Expenses
EERF - General Fund	\$ 10.5	\$ 10.5	\$ 10.5	\$ -	-
Communications	1.7	1.7	1.7	-	-
Child Care / Healthcare / Other	0.5	0.5	0.5	41	
Payment to Employees	6.6	6.6	6.6	-	_
2020 Obligation/Unallowable	1.7	1.7	1.7	_	
American Rescue Act	228.4	157.2	125.9	0.30	3.67
Health Infrastructure	24.1	1.0	0.1	8.50	-
Pandemic Proof County Facilities	28.0	2.3	1.5	F	0.18
Day Porters / Cleaning	1.9	1.9	1.5	2	-
Child Care	0.7	0.4	0.3	-	-
Other Emergencies	1.7	1.7	1.4	0.27	-
Lifeline Animal Control	0.5	0.5	0.5	-	-
Premium Pay for Employees	3.4	3.4	3.4	2	100
PPE- County Employees	1.6	1.6	1.6	(0.80)	-
Court Backlog Project	75.0	58.8	44.1		2.9
nformation Tech - Virtual Support	12.3	8.1	1.1	4.32	-
Safety Net Services - CSP	8.1	8.0	7.5		1
Tiny Homes	1.0	1.0	-		120
iving Assistance	0.5	0.5	_	-	-
Diversion Center	1.7	1.7	_	-	-
Summer Youth	0.5	0.5	0.5	-	_
mployees Covid Healthcare	4.0	4.0	4.0		0.5
General Administration	0.9	0.9	0.4	(0.15)	0.0
ong Term Revolving Loan Program	3.9	3.9	3.9	-	_
Food Insecurity	5.1	5.1	3.5	10	- 1
lob Training	0.9	0.9	0.4	(0.70)	-
ERAP 2 & High Need	29.0	29.0	29.0	-	_
ERAP Additional Operational Costs	9.1	9.1	9.0	-	(0.00
Vaccination and Testing - Shared Cost of FEMA Reimbursable Items 3Q22+	0.4	0.4	0.1	0.23	0.00
Grady Hospital	11.0	11.0	11.0	-	
Testing Vaccination	2.8	1.2	0.5	(10.67)	0.0
Vaccine Incentive Program	0.5	0.4	0.4	(0.70)	-
Consolidated Appropriations Act	18.0	18.0	18.0	-	-
ERAP 1	18.0	18.0	18.0	-	-
ERAP Reallocation	67.0	67.0	67.0	-	-
ERAP 4	25.0	25.0	25.0	2	
ERAP 5	25.0	25.0	25.0	-	
ERAP 6	17.0	17.0	17.0	-	
FEMA Related Expenses	29.6	\$ 29.6	\$ 29.4	0.09	0.0
Total	\$ 353.5	\$ 282.2	\$ 250.6	0.39	3.68
Reserve	\$ 19.8				



Cash Flow Projections - COVID 19 Response

Cash Flow Projection COVID-19 Response

				S

	Uses of Funds	2021	2022	2023	2024	Total
A	EERF - General Fund	10.5		2	2	10.5
В	American Rescue Act	51.8	57.6	87.4	31.4	228.1
c	Consolidated Appropriations Act	17.4	0.6	7	⊕ 0	18.0
D	ERAP Reallocation	-	67.0	ā	-	67.0
E	FEMA Related Expenses	21.2	7.8	0.3		29.4
	Projected Annual Uses	100.9	133.1	87.7	31.4	353.0
	Sources of Funds	2021	2022	2023	2024	Total
A	EERF	10.5	16.4			26.9
В	American Rescue Act	128.4	103.4			231.8
C	Consolidated Appropriation Act	18.0				18.0
	PRAD B. H		0.082.06.00.00.01			
D	ERAP Reallocation	-	67.0			67.0
	FEMA Reimbursement at 100% until 2Q 22/90% 3Q 22+	5.9	7.4	6.3	9.8	67.0 29.4
E				6.3	9.8	100,000



QUESTIONS



Financial/Performance Measures Update

Monthly Financial Report

General Fund Expenditure Analysis 2022 vs 2023 - May

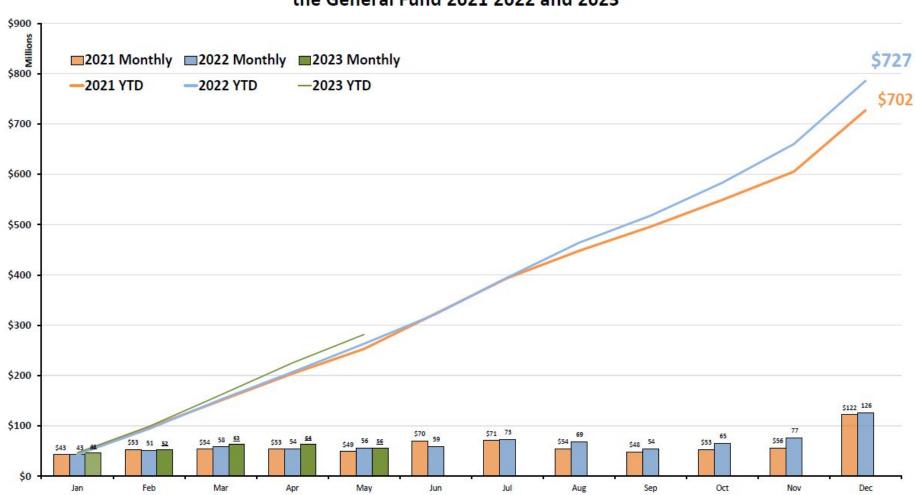
	Γ	2022					
		A	В	A/B	C	D C/D	(C/D)-(A/B)
Department		YTD 2022 Exp	2022 -Budget	%	YTD 2023 Exp	2023 Budget %	% Change
Arts & Culture	181	\$ 823,478	\$ 5,634,291	15%	\$ 1,278,254	5 9,685,272 13	6
Behavioral Health	755	\$ 4,873,967	\$ 17,050,336	29%	\$ 3,456,807	\$ 18,465,916 19	6 -1
Board of Health	750	\$ 4,642,978	\$ 11,613,441	40%	\$ 4,542,972	\$ 11,150,587 419	6
Child Attorney	237	\$ 1,114,351	5 2,812,243	40%	\$ 1,449,364	\$ 3,680,718 39	6
Commission Districts	101	1,436,795	4,032,043	36%	\$ 1,313,749	5 4,477,947 29	6
Community Development	121	1,034,439	11,731,334	996	5 1,254,418	\$ 14,654,332 9	6
County Attorney	235	1,521,068	3,650,564	42%	\$ 2,074,998	\$ 5,069,994 419	6
County Comm Clerk	110	461,543	1,270,823	36%	5 388,204		
County Manager	118	1,377,395	3,619,870	38%	5 1.341.073		
County Marshal	419	2,630,205	7,060,063	37%	\$ 2,586,725	\$ 7,425,060 359	<u> </u>
District Attorney	480	11,779,800	31,541,968	37%	5 12,904,227	\$ 41,643,241 319	
Diversity and Civil Rights	186	396,933	1,540,400	26%	\$ 394.849	5 1,514,230 26	
DREAM	520			34%			
	-	11,928,399	35,161,743	10000			
Economic Development	120	189,586	655,653	29%	\$ 315,738		(S)
Emergency Management	335	2,204,396	5,577,684	40%	\$ 2,010,508	\$ 5,664,486 359	52
Emergency Services	333	1,982,972	3,561,915	56%	\$ 1,881,825		
External Affairs	130	1,248,356	3,851,484	32%	\$ 1,027,918	\$ 2,926,775	
Family & Children's Services	620	493,057	1,684,840	29%	\$ 522,963	The second secon	
Finance	210	2,444,201	7,429,525	33%	\$ 2,573,298	5 7,706,489 339	6
Grady Hospital	730	26,475,869	63,850,095	41%	\$ 20,696,570	5 49,813,841 429	6
HIV Elimination	270	4,641	147,002	3%	\$ 40,748	\$ 190,432 219	6
Human Resources	215	1,969,280	5,768,382	34%	\$ 1,901,451	\$ 5,832,639 339	6
Information Technology	220	10,757,700	31,777,902	34%	\$ 14,204,599	\$ 35,149,309 40	6
Juvenile Court	405	6,052,317	15,564,011	39%	\$ 6,220,853	5 16,927,218 379	6
Library	650	10,338,857	30,452,905	34%	\$ 10,041,554	5 30,496,143 339	6
Magistrate Court	422	1,456,870	3,461,171	4296	5 1.863.177	5 4,978,110 37	6
Medical Examiner	340	1,909,935	5,776,836	33%	5 2,277,211		90
Non-Agency	999	39,013,766	199,969,807	20%	\$ 44,051,924		
Office of the County Auditor	119	518,682	1,322,274	39%	\$ 504,507	5 1,410,358 36	
Police	320	3,453,016	9,273,406	37%	\$ 4,007,748		
The state of the s			210000000000000000000000000000000000000				
Probate Court	410	1,485,470	4,265,161	35%	\$ 1,515,148		
Public Defender	490	7,222,313	20,180,272	36%	\$ 9,390,215		20
Public Works	230	208,333	500,000	42% 29%	\$ 208,333		
Purchasing		1,319,864	4,535,416		\$ 1,669,951		
Regis & Elect	265	4,908,565	37,417,753	13%	\$ 2,561,636	\$ 8,553,165 30	0.0
Senior Services	183	8,234,103	22,287,932	37%	\$ 10,954,809	\$ 27,669,727 40	-
Sheriff	330	45,220,035	125,595,743	36%	\$ 50,939,212		
State Court-All Judges	421	2,332,052	6,125,060	38%	\$ 2,469,233	\$ 6,893,734 36	
State Court-General	420	2,638,233	8,263,713	32%	\$ 2,850,670		
State Court-Solicitor	400	3,464,758	10,095,883	34%	\$ 4,039,751		
Superior Court-All judges	451	3,366,732	8,455,367	40%	\$ 3,664,459		
Superior Court-Clerk	470	7,490,211	21,779,417	34%	\$ 7,870,494	\$ 21,820,092 369	20 1
Superior Court-General	450	8,071,926	23,102,099	35%	\$ 8,122,503	\$ 23,398,655 359	6
Tax Assessor	240	6,210,403	20,974,825	30%	\$ 7,025,508	\$ 22,146,677 329	6
Tax Commissioner	245	6,315,770	16,773,611	38%	\$ 7,213,973	5 18,747,272 38	6
rand Total		\$ 263,023,620	\$ 857,196,262	31%	\$ 281,438,484	\$ 897,543,024 31	



C/D Color Legend 42% of the Year (May)

Monthly Financial Report

Monthly and Cumulative Expenditures for the General Fund 2021 2022 and 2023



Monthly Financial Report

General Fund Summary

Personnel Vacancy Analysis 2023 -May - Full Time Permanent Positions

			Personnel Count and Vacancies / Full Time Permanent						
		2023							
Department	FY23 YTD Expense	FY23 Budget	Perm. Pos.	Jan	Feb	Mar	Apr	May	Avg. Vac.TI
Commission Districts	1,220,429	3,971,061	28	6	7	4	4	5	19%
County Comm Clerk	335,596	973,945	8	0	0	0	0	0	0%
County Manager	1,261,202	3,462,217	20	2	2	2	2	2	10%
County Auditor	474,808	1,267,287	8	0	0	1	0	0	396
Community Development	980,403	2,657,674	23	2	2	2	2	2	9%
External Affairs	867,193	2,295,582	20	2	1	2	2	2	9%
Arts & Culture	953,956	2,821,049	30	1	2	2	3	5	9%
Senior Services	3,344,271	9,770,718	117	9	8	11	17	15	1096
Diversity and Civil Rights	356,210	1,170,433	12	4	3	3	3	3	27%
Finance	2,461,147	6,808,792	67	8	7.	7	10	13	1396
Human Resources	1,718,396	4,641,060	45	4	4	4	4	4	996
п	5,194,671	15,742,662	124	30	27	26	25	26	22%
Purchasing	1,481,962	4,032,693	40	4	5	5	5	5	1296
Child Attorney	1,400,280	3,503,751	23	0	0	1	1	1	396
Tax Assessor	5,927,111	16,597,776	193	24	23	18	20	19	1196
Tax Commissioner	5,893,306	15,535,061	190	9	9	12	13	11	6%
Regis & Elect	1,212,482	3,674,390	43	13	18	18	18	15	38%
HIV Elimination	40,557	182,432	1	0	0	0	0	0	0%
Police	2.155.751	5.940.192	67	9	10	10	9	9	1496
Sheriff	34,394,208	100.446.331	981	208	210	180	178	171	19%
Emergency Services	601,017	1,766,124	20	2	2	0	2	2	896
Emergency Management	472,499	1,338,549	10	1	1	1	2	2	14%
Medical Examiner	2,003,495	5,667,512	45	6	5	4	3	3	9%
State Court-Solicitor	3,895,236	11.664.504	105	14	21	22	23	21	1996
Juvenile Court	5,562,650	15,051,117	147	8	10	14	25	26	1196
Probate Court	1,354,133	4,391,514	53	12	11	9	13	14	2296
County Marshal	2,334,013	6,467,299	71	6	6	7	7	8	10%
State Court-General	2,452,703	6,923,925	68	4	4	5	6	8	896
State Court-All Judges	2,416,016	6,553,197	40	2	2	2	2	2	596
Magistrate Court	1,753,356	4,437,414	19	6	5	5	4	3	24%
Superior Court-General	6,661,222	18,535,704	196	19	20	18	14	13	9%
Superior Court-Alljudges	3,551,533	9.103.100	82	6	3	3	3	5	5%
Superior Court-Clerk	7,119,150	19,641,557	231	24	25	28	33	32	1296
District Attorney	11,642,030	33,023,493	287	19	19	22	24	25	8%
Public Defender	8,433,134	23,088,631	164	10	15	9	17	21	9%
DREAM	5,198,992	14,996,594	180	21	22	23	24	23	1396
Library	7,835,154	23,756,257	301	58	61	64	48	48	1996
Behavioral Health	1.222.598	3,789,207	53	15	14	12	17	18	2996
Non-Agency	26,725,002	65,775,022	0	0	0	0	0	0	#DIV/0!
Conomic Development	243,745	606,754	5	1	1	1	1	1	2096
rand Total		\$ 482,072,581		569	585	557	584	583	14%





QUESTIONS



Monthly Emergency Purchase Orders & Monthly CM Contract Approval

EMERGENCY PURCHASE ORDERS AND CONTRACTS

No Purchase Orders or Contracts to Report

County Manager Contract Approvals Less Than \$100K

DATE	CONTRACTOR/VENDOR NAME	CONTRACT PURPOSE	DEPARTMENT	DOLLAR AMOUNT
5/17/2023	THE PINWHEEL GOURP	To provide professional services for the Habilitation Empowerment Accountability Treatment (H.E.A.T.) consultation and training for GA Treatment Court	Superior Court Administration	\$24,492.00
5/24/2023	PPG GLOBAL, LLC	To provide consultant services for the assessment, best practices, and re-engineering recommendations for Magistrate Court	Magistrate Court	\$30,000.00
5/30/2023	AMERICAN FACILITY SERVICES, INC.	Change Order to extend existing contract for janitorial services until new contract executed so disruption of services	Real Estate & Asset Management	\$100,000.00
6/1//2023	LUMIN8 TRANSPORTATION TECHNOLOGIES, LLC	To provide On-Call Traffic Signal Maintenance Services	Public Works	\$90,000.00
6/6/2023	ABM INDUSTRY GROUP, LLC	Change Order to extend existing contract for janitorial services until new contract executed so disruption of services	Real Estate & Asset Management	\$70,777.00.00
6/12/2023	MICHAEL MAMOT	To provide Certification Consultation Services for attainment of Commission on Accreditation of Rehabilitation Facilities (CARF) Certification for Superior Court – Accountability Court Programs	Superior Court Administration	\$24,000.00



QUESTIONS