

# Mid Year Budget Review with

Multiyear View of County Budget and  
Review of FY2022 Budget Projections and  
Items for Midyear Funding Consideration



# Historical View: Millage rate and Actual Financial Performance from 2016 Through 2021 with 2022 Budget

	Actual						Budget
	2016	2017	2018	2019	2020	2021	2022
Millage Rate FY16-22	10.45	10.38	10.20	9.89	9.78	9.33	9.33
<i>In Million \$</i>							
Beginning Fund Balance	\$156	\$130	(\$27)	\$175	\$205	\$227	\$250
Revenue	604	461	844	724	724	750	750
Expense	630	617	642	694	702	727	857
Fund Balance	130	(27)	175	205	227	250	143



# FY22 MidYear Projections: Before Adjustments for Reprogramming of Funds During MidYear Budget Review

## Projection at the Rollback Rate of 8.87 Mills

	Budget	Projection	Difference
	2022	2022	
<i>In Million \$</i>			
Beginning Fund Balance	250	250	0
Revenue	750	753	3
Expense	857	832	25
Fund Balance	143	171	28
Fund Balance Req. (.1667 of Exp)	143	139	4
Fund Balance Surplus/ <b>Shortfall</b>	0	32	32

## Projection at the Recommended Rate of 9.33 Mills

	Budget	Projection	Difference
	2022	2022	
<i>In Million \$</i>			
Beginning Fund Balance	250	250	0
Revenue	750	785	35
Expense	857	832	25
Fund Balance	143	203	60
Fund Balance Req. (.1667 of Exp)	143	139	4
Fund Balance Surplus/ <b>Shortfall</b>	0	64	64

## ASSUMPTIONS USED FOR EXPENDITURES PROJECTIONS

### Operating Budget Projections:

- Highest % of budget usage between 5-year average and single years from 2017 through 2022 with adjustment for known one time items in the budget

### Personnel Budget Projections:

- Highest amount of average payroll for the 12 payperiods through June compared to the last payroll in June used for filled positions
- 85% of value for remainder of the year from June with applicable benefits for vacant positions



# 2023 to 2026 Budget View with 2022 Midyear Projections and Tax Revenue Amount at 9.33 Mills

	Projection				
	2022	2023	2024	2025	2026
<i>In Million \$</i>					
<b>Beginning Fund Balance</b>	\$250	\$203	(\$101)	(\$396)	(\$690)
<b>Revenue</b>	785	805	826	848	870
<b>Expense</b>	832	1,109	1,121	1,142	1,167
<b>Fund Balance</b>	203	(101)	(396)	(690)	(987)
<b>Fund Balance Requirement</b> (16.67% of Expense)	139	185	187	190	195
<b>Fund Balance Surplus/Shortfall</b>	64	(286)	(583)	(880)	(1,182)
<b>Required Equivalent Millage Rate to Cover Gap</b>	9.33	13.74	13.66	13.49	13.42

## ASSUMPTIONS

-3% digest growth rate

-2% growth rate in LOST

-1% growth rate in All Other Revenue



# 2023 to 2026 Budget View with 2022 Midyear Projections and Tax Revenue Amount at Rollback Rate of 8.87 Mils

	Projection				
	2022	2023	2024	2025	2026
<i>In Million \$</i>					
<b>Beginning Fund Balance</b>	\$250	\$171	(\$166)	(\$496)	(\$826)
<b>Revenue</b>	753	772	791	812	833
<b>Expense</b>	832	1,109	1,121	1,142	1,167
<b>Fund Balance</b>	171	(166)	(496)	(826)	(1,160)
<b>Fund Balance Requirement</b> (16.67% of Expense)	139	185	187	190	195
<b>Fund Balance Surplus/Shortfall</b>	32	(351)	(683)	(1,016)	(1,355)
<b>Required Equivalent Millage Rate to Cover Gap</b>	8.87	14.30	13.69	13.53	13.47

## ASSUMPTIONS

- 3% digest growth rate
- 2% growth rate in LOST
- 1% growth rate in All Other Revenue



# New Recurring Costs for 2023 through 2026 on Items that are already part of the Budget or Recently Approved by BOC (addition to each year base budget)

	2022	2023	2024	2025	2026
<b><i>In Million \$ - Approved Recurring Items Affecting Future Budgets</i></b>					
Fulton/Dekalb Hospital Authority-Grady Debt		(15.0)			
Leases from the schedule		(0.4)	(0.2)	1.5	(7.8)
Recreation Authority Zoo Bond		(0.5)			
Healthcare		5.5	3.0	3.0	3.0
DB Pension Contribution		1.0			
Inflation-Contract/Leases		5.0	2.0	2.0	2.0
Incremental operating cost-public safety training center			3.0		
Inmate Health		1.1	1.1	1.1	1.1
Increase in base KPIs				15.0	
1st and 2nd Phases of Key Classifications including Elected Officials		22.1			
Animal Shelter incremental operating cost		4.0			
Seniors Transportation		1.9	0.4	0.4	0.5
<b>TOTAL</b>		<b>24.7</b>	<b>9.3</b>	<b>23.0</b>	<b>(1.3)</b>



# Known Recurring Items Discussed but not yet Approved by BOC (addition to each year base budget)

	2022	2023	2024	2025	2026
<i>In Million \$</i>					
Estimate for Market Study Salary Adjustment/3% COLA		8.8			
Grady Uncompensated Care		43.0			
Senior Svcs-Multipurpose Centers-North/South		4.0			
Behavioral Health Crisis Center			22.4		
Incremental jail operating cost					50.0
Possible Post Orca Cost			25.0		
Debt Service for 30-year bond on the jail if not through GO Bond				27.5	
Debt Svc for \$44 mill-15-yr bond for Senr Cntrs		3.8			
Facilities Security		1.4			
Video Surveillance/Hardening Access Entry Points		0.79			
Budget Requests from the Sheriff		65.0			
South Fulton Hospital Stabilization		50.0	(25.0)		
<b>TOTAL</b>		<b>176.8</b>	<b>22.4</b>	<b>27.5</b>	<b>50.0</b>



# RECURRING Non-Recurring Items from 2023 through 2026

	2022	2023	2024	2025	2026
State Court-Judicial Officers Support		0.26	0.26	0.26	0.26
Senior Services-QLS Support		0.10			
Non-Agency IT PC Refress Funding		1.40			
Non-Agency Pay for Performance		15.00	15.00		15.00
Non-Agency Jail Overcrowding		46.40	46.40	46.40	
Bhealth- School Based Therapy		2.09	2.30	2.53	2.78
HR-FMLA Vendor		0.02	0.02	0.02	0.02
BHealth-Housing Programs w Local Partners		0.80	0.80	0.80	0.80
Bhealth-Emerging Adult Reentry Program		0.52	0.52	0.52	0.52
Bhealth-Pre-Arrest Diversion Program		0.40	0.40	0.40	0.40
Elections-capital funding in off years		0.00	7.20	(7.20)	0.00
BOC Clerk NACO, ACCG Funding		0.05	0.05	0.05	0.05
Marshall-Body Camera Annual Maintenance		0.09	0.09	0.09	0.09
Marshall-Taser Maintenance		0.09	0.09	0.09	0.09
District Attorney-86 Pryor Street Lease		0.69	0.75	0.82	0.82
Juvenile Court-EPICS Training		0.05			
Sheriff-Body Camera Annua Maintenance		0.34	0.34	0.34	0.34
BOH-Supplements for transitioned employees		1.20	1.10	1.00	1.00
County Auditors-Membership/Software licensing		0.06	0.06	0.06	0.06
Emergency Mgmt-Supplements for AFCEMA		0.15	0.15	0.15	0.15
External Affairs-Lobbyist Contract Increase		0.05	0.05	0.05	0.05
External Affairs-Media Monitoring Service		0.02	0.02		
Library-Bibliotheca Software		0.24			
Medical Examiner-X Ray Machine		0.02			
Purchasing-Legal/Binding Consultants new bid sof		0.01			
DREAM-Landscaping Services		0.44			
DREAM-HVAC Maintenance Cost		0.14			
DREAM-Wayfinding licensing fee plus Phase 2		0.76			
DREAM-Increase in lease obligations		0.21	0.23	0.25	0.28
Tax Assessor-Increase for Pictometry,Qpublic		0.16			
General Increase in Budget Requests		5.00	5.00	5.00	5.00
Police-Facilities Security		1.40	1.40	1.40	1.40
Police/Sheriff/IT-Video Surveillance/Hardening Ac		7.10			
Reserve for FEMA Reimbursements Request		16.40			
<b>TOTAL</b>		<b>101.66</b>	<b>82.23</b>	<b>53.03</b>	<b>29.11</b>





# Major Drivers of Projected Future Budget Increase by Category

In Million \$		2023	2024	2025	2026
Public Safety	Recurring	66.10	29.10	28.60	51.10
	Nonrecurring	48.49	48.48	48.55	2.15
Public Health	Recurring	82.00	(2.60)	0.00	0.00
	Nonrecurring	3.41	3.62	3.85	4.10
Employees Compensation and Benefits	Recurring	37.40	3.00	18.00	3.00
	Nonrecurring	16.22	16.12	1.02	16.02
Elections	Recurring	0.00	0.00	0.00	0.00
	Nonrecurring		7.20	(7.20)	
Seniors	Recurring	9.70	0.40	0.40	0.45
	Nonrecurring	0.10	0.00	0.00	0.00
Other Operations	Recurring	6.29	1.80	3.50	(5.80)
	Nonrecurring	33.44	6.81	6.81	6.84
Total	Recurring	201.49	31.70	50.50	48.75
	Nonrecurring	101.66	82.23	53.03	29.11



## Options for Consideration to Cover Projected Budget Gap of \$283 Million in 2023 with 9.33 Mils in 2022

*In Million \$*

Fund none of known Recurring Items Not Yet Approved by BOC except for 3% COLA							168
Unfund 15% of all Vacant Positions plus benefits							8
Restructure some existing TAD and Increase LOST Revenue							108
Total							284



# Items for Midyear Funding Consideration Recommended for Approval by the County Manager

DESCRIPTION	AMOUNT	AMOUNT	FUNDING SOURCE	
Atlanta Technical College-Driving School Program-BOC agenda item 22-0546	500,000		Projected Underrun	N
Senior transportation-BOC approved agenda items 22-0443 and 22-0488	2,500,000		Projected Underrun	R
Consolidated warehouse additional cost on buildout-BOC agenda 21-0915	12,500,000		Projected Underrun	N
3% Midyear COLA	2,580,500		Projected Underrun	R
Facilities Security	1,400,000		Projected Underrun	R
FULTON COUNTY SHERIFF'S OFFICE - FUNDED IN FY2022				
<u>First Midyear Priority</u>				
Fuel		295,236	Midyear Projection	N
Inmate Food		178,630	Midyear Projection	N
Personnel Cost		1,896,414	Midyear Projection	N
Inmate Medical		945,023	Midyear Projection	N
Total	19,480,500	3,315,303		
<u>Second Midyear Priority Subject to FY2023 Review</u>				
Transition of Comp Time to Paid Overtime		2,849,855	Deferred to FY2023	

## LEGEND

N - Nonrecurring funding item

R - Recurring funding item



# Items for Midyear Funding Consideration

BOC FY2022 Outstanding Budget Requests yet to be funded				
Community Dev.	Honoring high school graduates	12,000	N	
Senior Services	Increase in alternative Senior transportation services	734,462	I	
Senior Services	Increase in Home repair funding	400,000	N	
Senior Services	Part Time Administrative Clerk to perform Data Entry	37,258	R	
Senior Services	Servtracker Web hosting software	20,000	N	
Senior Services	Electronic Health Record System to maintain client files	15,000	N	
Senior Services	3 additional positions for Starline Unit	163,452	R	
Senior Services	2 additional staff to manage Senior transportation svcs.	154,289	R	
Senior Services	Technology to manage home and community based units	150,000	N	
Community Dev.	Youth Commission attendance at ACCG Legislative conference	5,000	N	
Community Dev.	Partner with APS and FCS to sponsor teams for Conrad Foundations Innovation Challenge	25,000	N	
Clerk to the BOC	Technology and Innovation Coordinator	121,035	*	
External Affairs	Additional Funding for annual Joan P. Garner Walk and Health Fair	25,000	N	
Community Dev.	Funding for Summit of Annual CEOs of tomorrow and empowering young men to excel	70,000	N	
External Affairs	Film industry promotion	500,000	N	
Arts and Culture	Funding for HBCU museum	250,000	N	
Senior Services	QLS funding as other Senior Centers	350,000	N	
DREAM	Office of Sustainability	500,000	R	
Non-Agency	GRAMMYS museum	3,000,000	N	
BOC Budget Request Post Approval of FY2022 Budget				
	Access to Reproductive Care	300,000	N	
	Total	6,832,496		

## LEGEND

N - Nonrecurring funding item

R - Recurring funding item

I - Item included in Senior transportation funding

\* - Item already funded





# QUESTIONS