

Fulton County COVID-19 Response Update

June 2, 2021 BOC Meeting

OVERVIEW

Incident Response Update

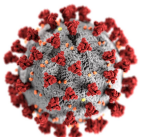
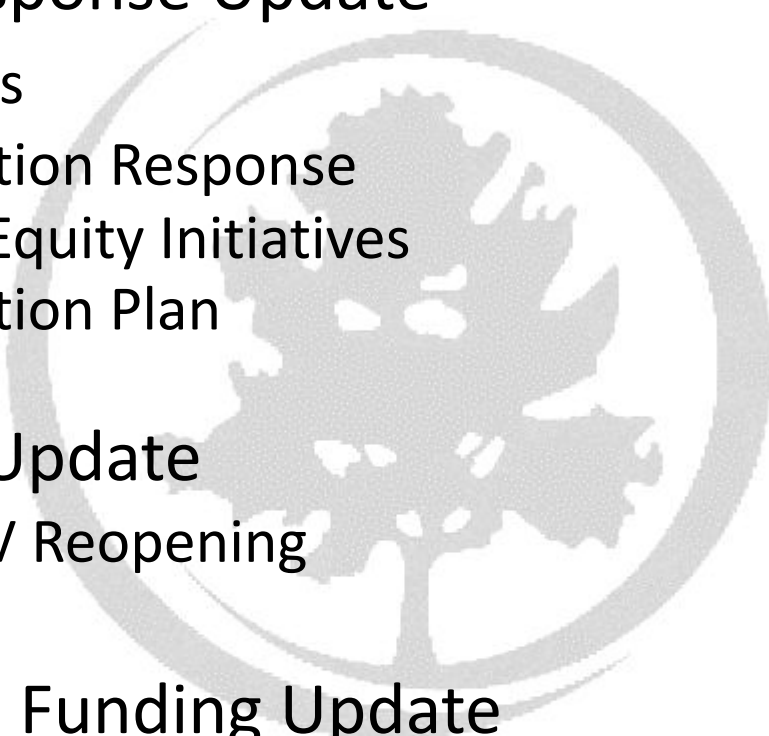
- Statistics
- Vaccination Response
- Health Equity Initiatives
- Vaccination Plan

Reopening Update

- Phase IV Reopening

2021 COVID Funding Update

- Update - COVID 19 Reserve
- American Rescue Plan Updates



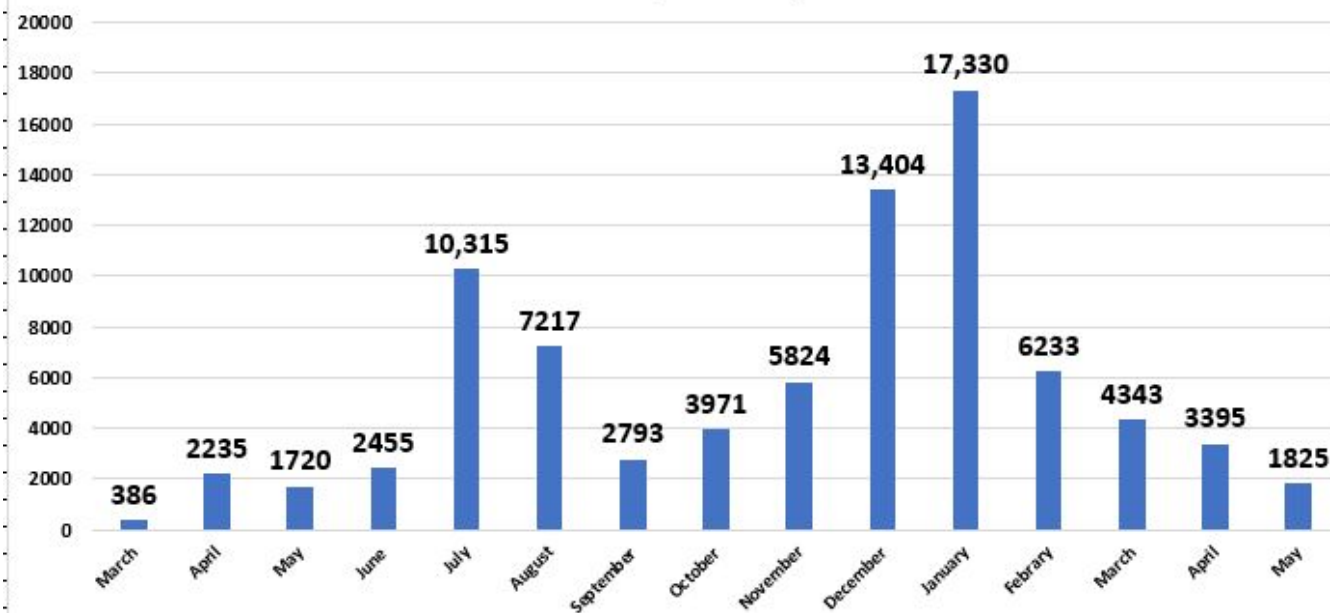
INCIDENT RESPONSE REVIEW

- 7-Day average for cases, percent positives, & hospitalizations have continued to slowly decline.
- COVID related fatalities have slightly increased over the past 7 days.
- All 4 major indicators on the Fulton County scorecard are now green
- While all tracked metrics continue to improve, COVID is still present in the county.
- The unvaccinated population is still being infected at the same rate as they were at our peak in January 2021

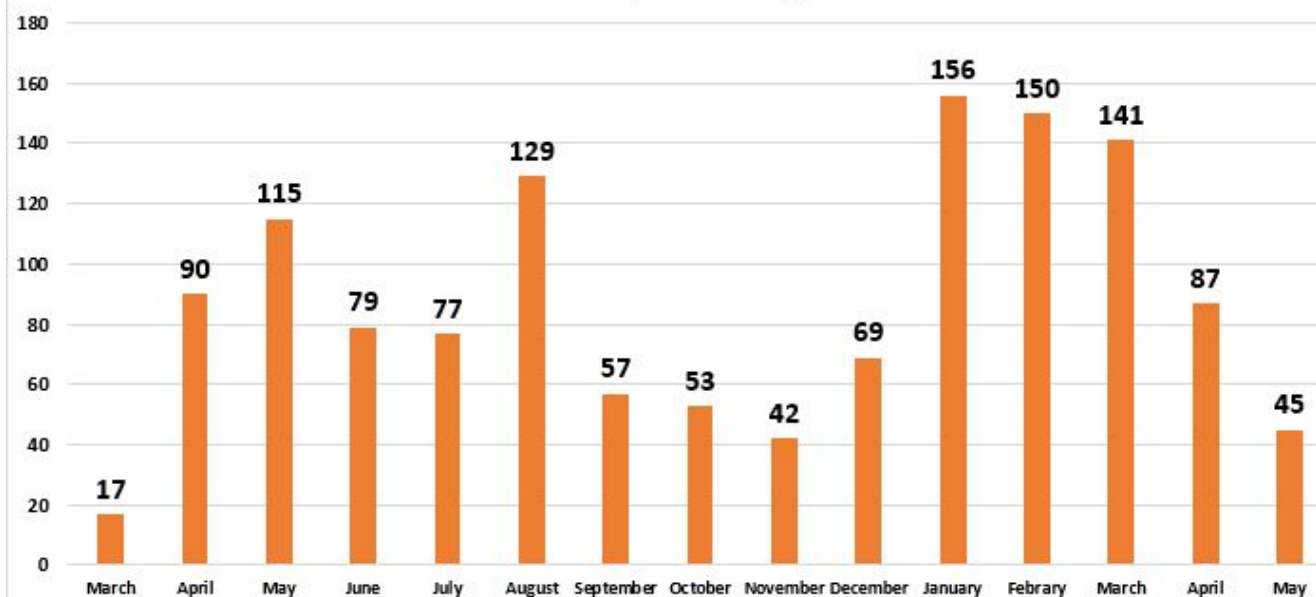
Incident Response Update



Fulton County Cases by Month



Fulton County Deaths by Month



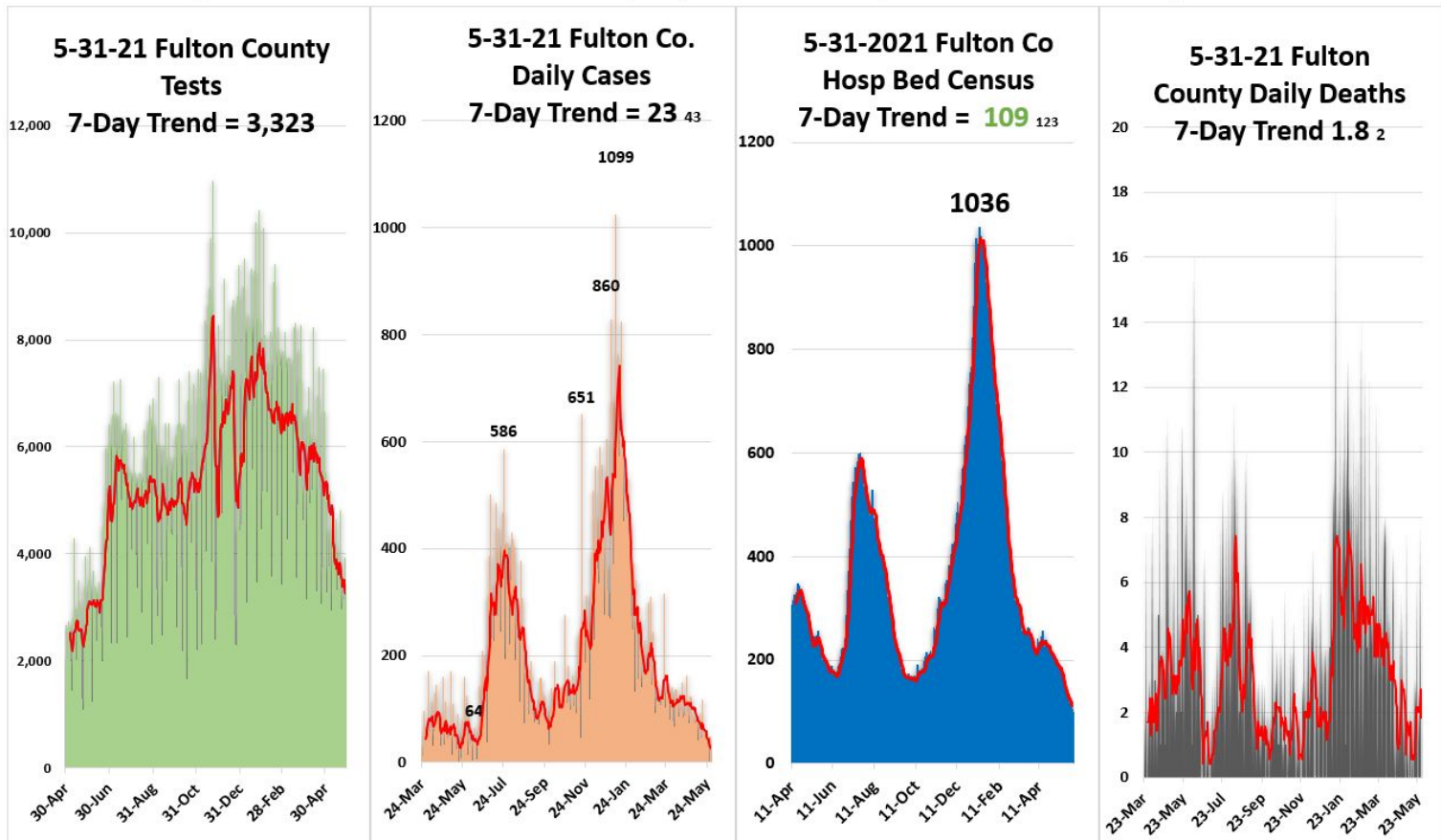
Incident Response Update



- **Fulton County COVID-19**

- 7-day average for cases is **23** (the lowest ever tracked)
- 7-day average for % positive is **2.7** (the lowest ever tracked)
- 7-day average, Hospitalizations is **108** (the lowest ever tracked)
- 7 day average, for deaths is **1.8** (deaths have gone up slightly since the last BoC)

Fulton County Dashboard 5-31-2021: New Tests = 3,425 / New Cases = 22 / New COVID Census = 99 / New Deaths = 0



Incident Response Update



5/31/21 Fulton County COVID-19 Scorecard

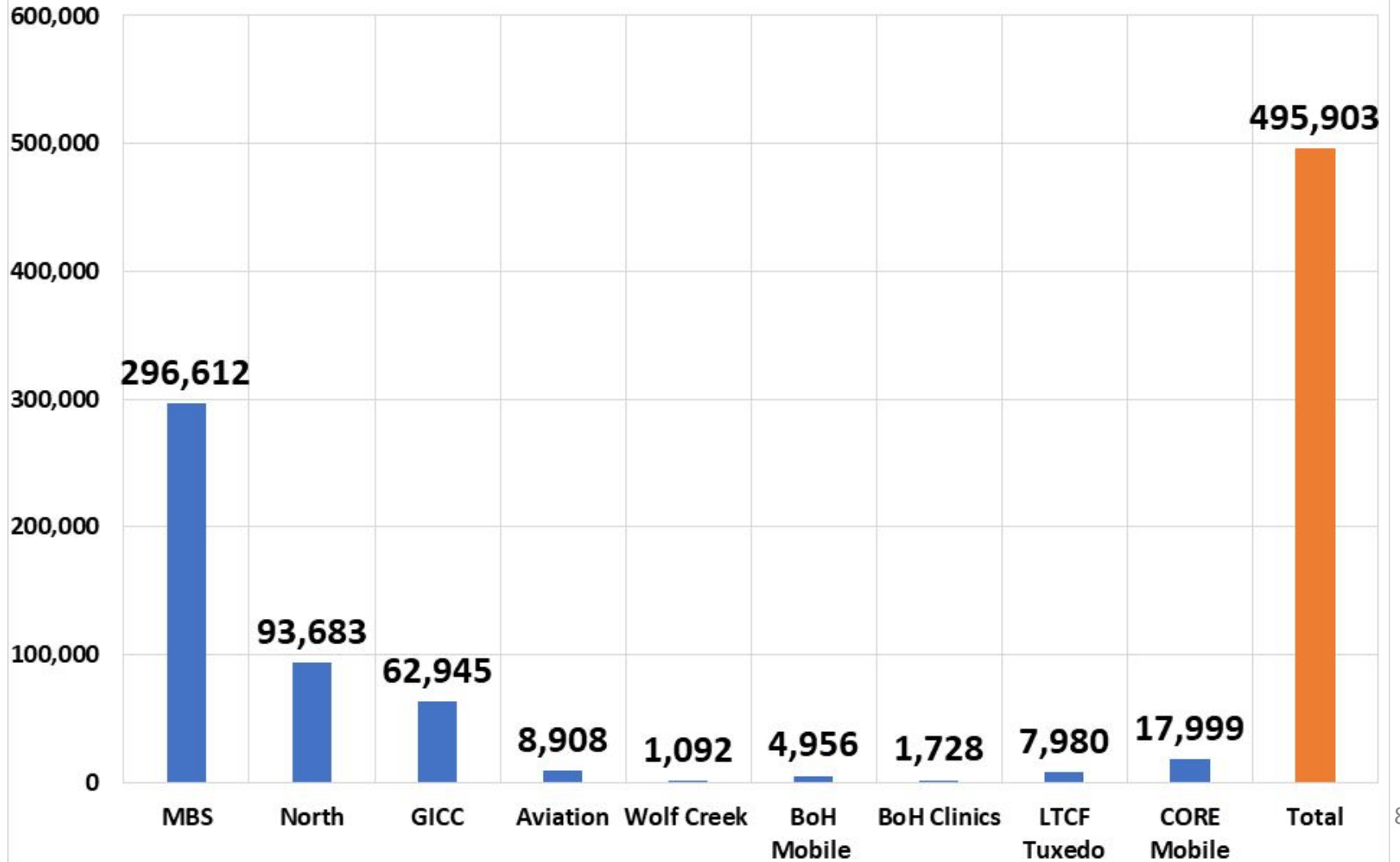
Metric	Status (7-day average) =*	Metric
Testing (Demand & Capacity)	*3,425 →	Current capability is 13,000 / day Daily Testing: over 2857 , 1428 - 2857 , less than 1428
Testing (Results)	24-48 hrs →	Time to receive results: 0 - 48 , 49 - 96 , over 96
Cases	*23 ↓	Less than 20 , 20 – 74 a day , 75 to 249 , over 250
Fulton positivity rate % +	2.7% →	Less than 1% , 1% - 5% , 5% - 10% , over 10%
Hospitalizations COVID census	*109 ↓	Less than 50 , 50 – 200 , 201 - 349 , over 350
Hospital Bed Availability	19.3% → 15.8% Adult	Open Beds: over 25% , 15% - 25% , Less 15%
Hospital CCU Bed Availability	21.6% → 17.0% Adult	Open CCU Beds: over 25% , 15% - 25% , less 15%
Hospital Vent Availability	64.2% →	Open Vents: over 25% , 15% - 25% , less 15%
COVID Deaths	*1.8 →	Less than .25 , .25 – 2.5 , 2.5 – 5 , over 5
Morgue census	*81 ↑	Less Than 60 , 60 – 90 , over 90
COVID Vaccine Administered	495,761 90% ↓	More than 75% , 50% - 75% , less than 50%

VACCINATION RESPONSE

- Tuesday, our fixed & mobile vaccination sites reached the 497K vaccines administered milestone
- Fulton county mobile vaccination units have administered over 31K doses of vaccines
- Eleven mobile units will be at 42 unique locations this week
- The GICC fixed vaccination center will remain open until June 26th.
- After the closure of the GICC vaccinations will be available at 6 Board of Health Clinics, 4700 NP and the South Annex.

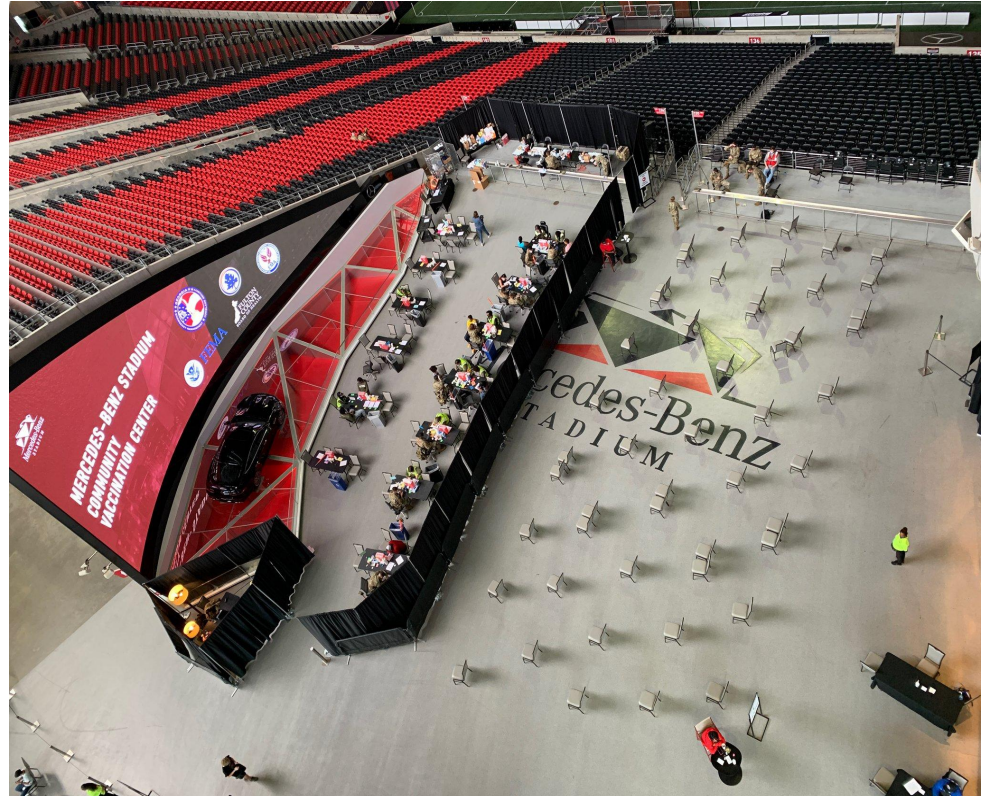
Vaccination Response

5-31-2021 Vaccines by Location



Vaccination Response (CVC)

- Mercedes-Benz Stadium Community Vaccination Center has administered 296,627 vaccines
- Mercedes-Benz CVC will be closing on June 7th
- Will be open everyday through Monday evening
- Vaccination Super Sunday - June 6
- 32,684 walk-ups have been accommodated at the Mercedes-Benz Community Vaccination Center
- MBS CVC has vaccinated 1,700 young adults (12-15 y/o)



Final Dates & Hours of Operation at MBS CVC:

- 6/1, 9:30 am – 6:30 pm
- 6/2, 9:30 am – 9:00 pm
- 6/3, 9:30 am – 6:30 pm
- 6/4, 9:30 am – 6:30 pm
- 6/5, 9:30 am – 6:30 pm
- 6/6, 9:30 am – 6:30 pm
- 6/7, 9:30 am – 5:00 pm

Health Equity Response

Health Equity Strategy



SHOTS TO DATE

4,686

5,300

21,600

7,980

3836

TARGET

55+ and IDD, clients, caregivers, senior high-rise partners, and elected official referrals.

Large congregations in low-access, at-risk communities.

Partner with Mexican Consulate and Latin X, to schedule hispanic population at locations of familiarity

Partner with Tuxedo Pharmacy to deliver vaccine to LTCF not registered with the state.

Beginning with the community surrounding MBS, develop capacity to deploy street teams with ipads to book appointments Also leverage library and other online courses

ENROLL

Referral

On-Site

Referral &
On-Site

On-Site

On-Site

MODEL

Fixed Site /
Mobile

Mobile

Fixed Site /
Mobile

Mobile

Fixed Site /
Mobile

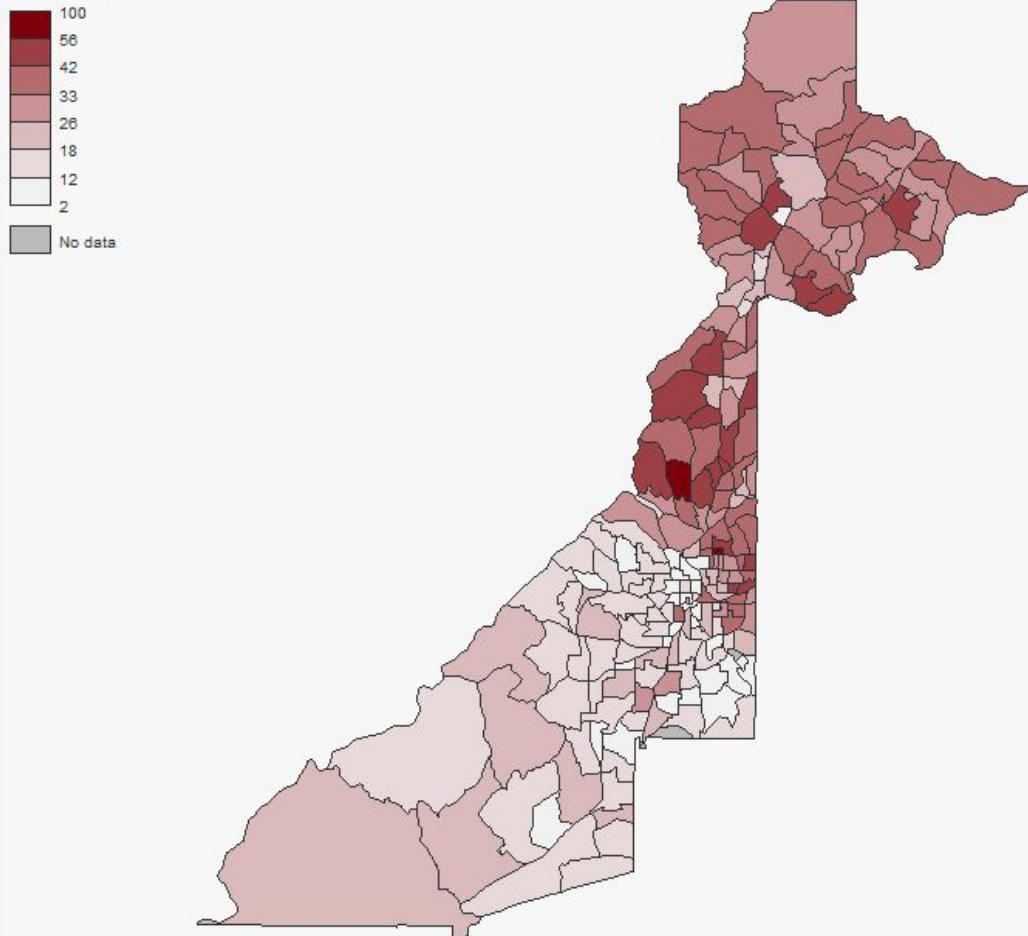
Health Equity Response

Outreach For Vaccine Information

fultoncountyga.gov/covidvaccine

Map 4: Percent of residents fully vaccinated

Percent fully vaccinated



Source: Georgia Department of Public Health (Downloaded from Vaccination Dashboard on May 25, 2021)

TARGETS:

- All Fulton County residents who are unvaccinated
- Emphasis on demographics & census tracts with lower vaccine uptake.
 - African American
 - Latinx
 - Youth / Young Adults

Map 4 shows the percentage of residents fully vaccinated as of mid-May by census tract.



KARLA SMITH



*Phase I Radio
announcer spots
will continue with
updated messaging*



Additional Phase II Campaign Elements

- *Additional Radio Talent*
- *Billboards / Bus Shelters*
- *Texts in Target Zip Codes*



VEDA
HOWARD



LANCE
HOUSTON



Other Outreach


Alive & In Color


- Youth Town Hall - June 17
- Small Business Town Hall - TBA

Vaccine Events / Block Parties

- Vax Up For Faith - Last Sunday at Mercedes-Benz Stadium
- Vaccines for Fathers - June 5
- Additional dates TBD

Vaccines in the Libraries



VACCINES AT THE LIBRARY 

Free COVID-19 vaccines are coming to Fulton County neighborhood libraries! Vaccines are safe and effective at preventing COVID-19.

Thursday, June 3, 2021 | 11 a.m. - 1 p.m.
Washington Park Library
1116 Martin Luther King, Jr. Drive, Atlanta, GA 30314

FREE Pfizer COVID-19 Vaccines Available to Anyone Age 12+
No Appointment Needed

www.fultoncountygga.gov/covidvaccine



Questions?



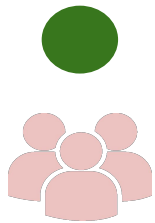


Fulton County Government Reopening Plan

Gating Criteria

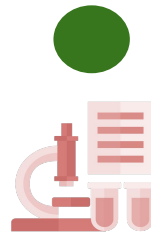
Reopening Indicators

CASES



Downward trajectory in the 7-day average of new positive tests within a 14-day period, and positivity rate below 5%

TESTING

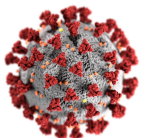


Ability to test 100% of county employees returning to work, & execute the BOH testing plan

EQUIPMENT



PPE and supplies for all employees interacting with public, & temperature screen to enter Fulton facilities



**Satisfy Before Proceeding to Phased Comeback*

COVID POSITIVE EMPLOYEES

LAST 2 WEEKS	
DEPARTMENT	POSITIVE
BOARD OF HEALTH	1
SUPERIOR COURT-CLERK	1
TAX COMMISSIONER	1
GRAND TOTAL	3

COVID POSITIVE EMPLOYEES

CUMULATIVE

DEPARTMENT	POSITIVE	DEPARTMENT	POSITIVE
Arts/Cooperative Extension	1	Library	22
BHDD, Central	2	Magistrate Court	2
Board of Commissioners	2	Medical Examiner	2
Board of Health	28	Police	6
Clerk of Superior Court	47	Probate Court	5
County Attorney	3	Public Defender Office	4
County Manager	2	Public Works	22
County Marshal	10	Purchasing	3
Community Development	1	Registration And Elections	1
District Attorney	16	Senior Services	7
Dream	20	Sheriff	4
Emergency Management	2	Solicitor General	4
Emergency Services	36	State Court-All Judges	1
External Affairs	2	State Court-general	6
Finance	4	Superior Court General	20
Human Resources	2	Superior Court-All Judges	3
Information Technology	5	Tax Assessors	20
Juvenile Court	16	Tax Commissioner	34
GRAND TOTAL			365



Fulton County Government
Employee Vaccination Wellness Incentive Report
As of May 31, 2021

Applications



Approved



Vaccination %



Return to Office Plan

Phased Reopening Timeline

Current

Phase 1

Essential Services

Clerk; Courts; DA; PD;
Solicitor; Marshal; Police;
Sheriff; Public Works; IT; ME;
DREAM; Tax; BOH; AFCEMA;
E-911; Elections

May 17

Phase 3

Staff Return

Senior Services Adult-Day staff
return; BH IDD staff onsite

July 12

Phase 4

Modified Openings to Public

Senior Services clients;
Arts centers open to
public

May 1

Phase 2

Modified Openings

Library (2 days); Internal
Services; Assembly Hall; HIV
Elim.; Community Dev.; Audit;
Child Attorney; Comm. Clerk;
BH Adol.

June 1

Phase 4

Modified Openings

Library all days; Senior
Services other staff; BH IDD
clients; Arts staff;

Emergency Rental Assistance Update

Improvement Plan

Work Streams

- **Case Intake:** The Program accepts applications for assistance from the public. These Program participants must be Tenants of rental properties within Fulton County (but outside of Atlanta) and they request a combination of rental and/or utility relief assistance.
- **Case Review:** The Fulton County Case Review Team manually reviews each case that has been submitted within the official public application submission period for Program eligibility requirements, required supporting documentation, requested relief assistance, and Landlord and/or Utility Company information. Since nearly all cases have some level of deficiency related to application responses or supporting documentation, extensive applicant outreach is required for each case.
- **Vendor Setup:** The Fulton County Purchasing Department reviews Landlord and Utility Company information (e.g. name, address, SSN / TIN from the W-9 and account numbers from monthly statements) for each eligible case that has been approved for payment in order to set up each entity as a payable vendor within the Fulton County system. Note: Potential opportunities to streamline the vendor review process are mentioned on subsequent slides.
- **Payment Processing:** The ERAP Payment Processing Team runs a Custom Draw Report out of the Neighborly Case Management Portal twice per week that contains all “Draw Requests” for approved relief assistance payments. Once the Custom Draw Report has been reviewed and approved, checks are cut to Landlords and/or Utility Companies based on the information from the report.

Emergency Rental Assistance Update

Improvement Plan

Inherent Challenges

- Manual review by Case Review Team members of cases submitted to the Program is necessary.
- The potential to automate final case adjudications is extremely limited.
- Initial quality of submitted cases (i.e. eligible cases not requiring extensive manual outreach to Program participants for final adjudication) is poor.
- Initial completeness of submitted cases (i.e. cases containing all supporting documentation required by Program guidelines) is poor.

Emergency Rental Assistance Update

Improvement Plan

Improvement Steps - Completed

- Fulton County has engaged P&N to provide assistance with the case review process. P&N has provided supplemental case review resources, access to Program data analytics, and many observations and suggestions for potential improvements to the adjudication process.
- Fulton County has coordinated with Georgia Power to gain access to their web-based *Energy Assistance Portal* to be able to review real-time account information, limiting the need to request additional supporting documentation from Program participants.
- Continued improvement of Fulton County's Neighborly Case Management Portal
 - Refinement of the case review workflow, case statuses, user roles, and review checklists
 - Leveraging Neighborly's API interface to facilitate automation of real-time data analytics and team production metrics

Emergency Rental Assistance Update

Improvement Plan

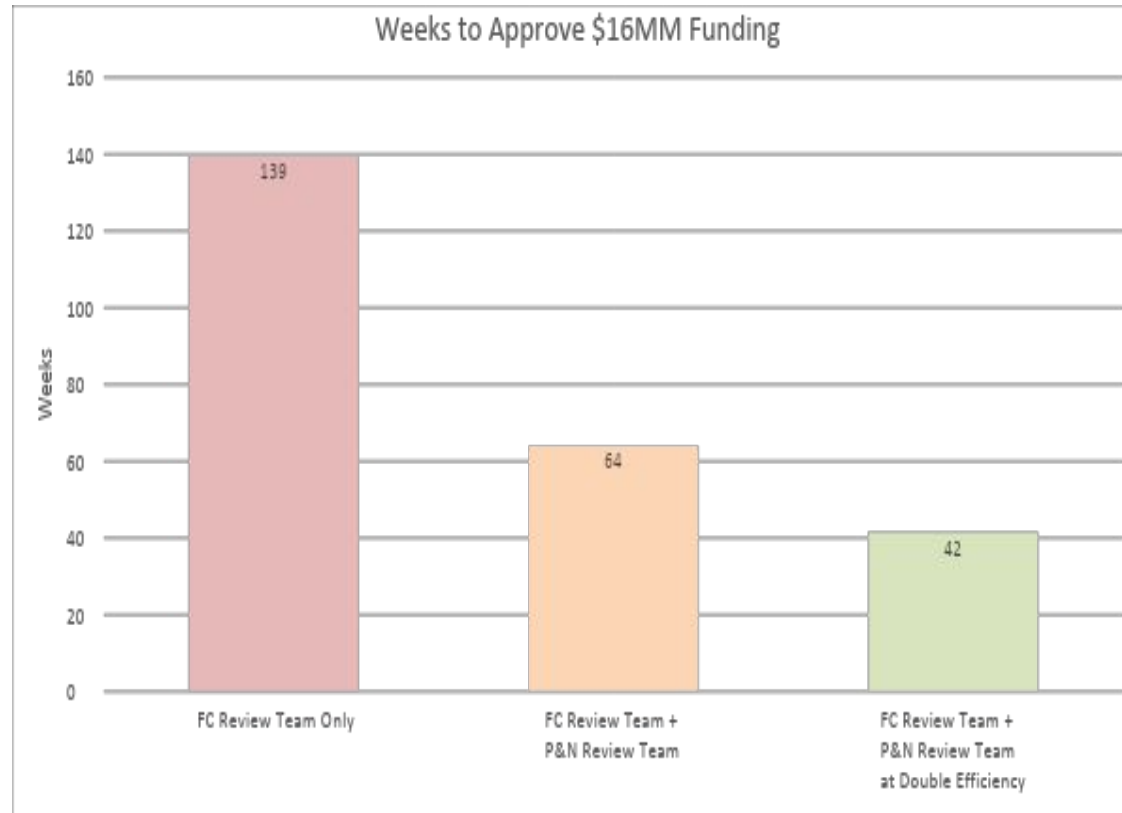
Improvement Steps - Proposed

- **Increased Case Review Team resource levels** necessary to support the desired accelerated adjudication of submitted cases.
- **Revise Case Review Team structure**, particularly the ratio of Approver resources to Reviewer resources, should be optimized to maximize production throughput.
- **Identify additional high-potential external interfaces** (e.g. the Georgia Power *Energy Assistance Portal*) to streamline the review process or limit the need to request additional information, for example:
 - Equifax Work Number Proxy
 - IRS TIN Matching
- Continue to **improve Analytics**, for example:
 - Identification of targeted case populations that have the potential for expedited review procedures
 - Limited automation of systematic determinations (e.g. case Denials for ineligibility)
- Adopt secure **online team collaboration space and centralized policy environment** that will be accessible to all Program team members (P&N and Fulton County)

Emergency Rental Assistance Update

Improvement Plan

Improvement Projections - As Is State

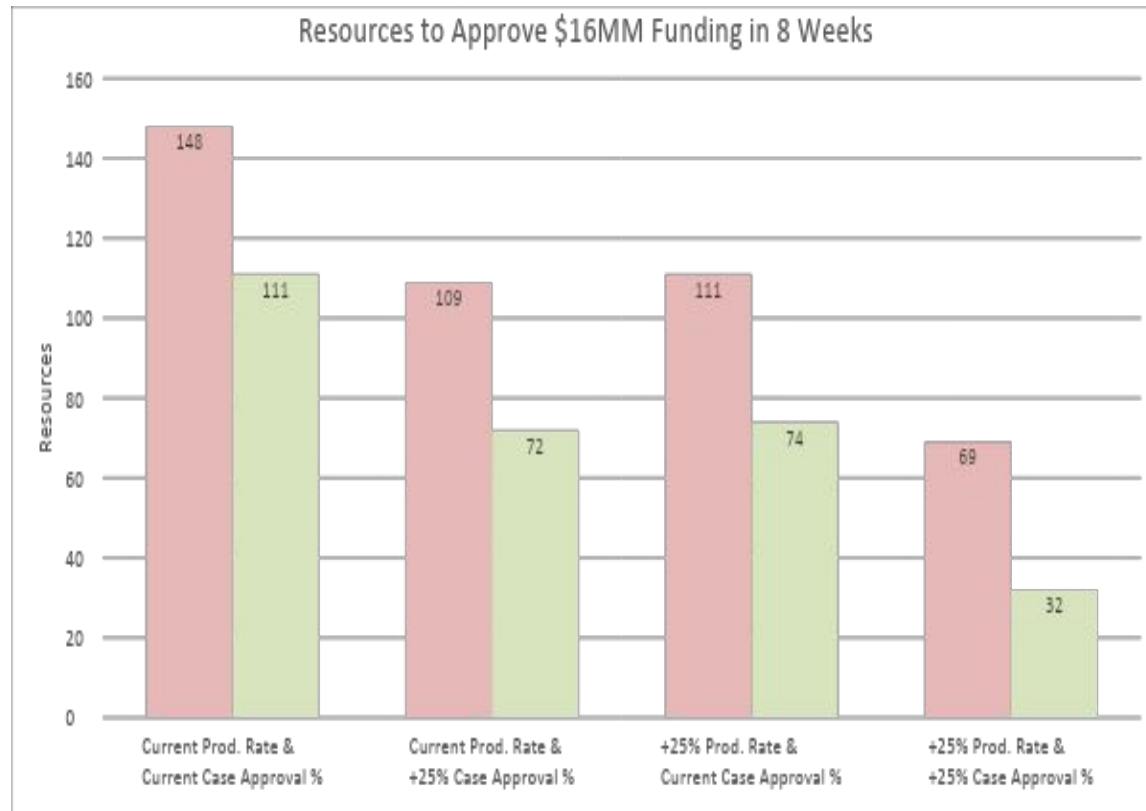


Note: The red *FC Review Team Only* figure on the left does not represent the current state of the FCG ERAP project subsequent to the partnership with P&N, but is provided to represent the effect the P&N partnership has had on the baseline As-Is Projections.

Emergency Rental Assistance Update

Improvement Plan

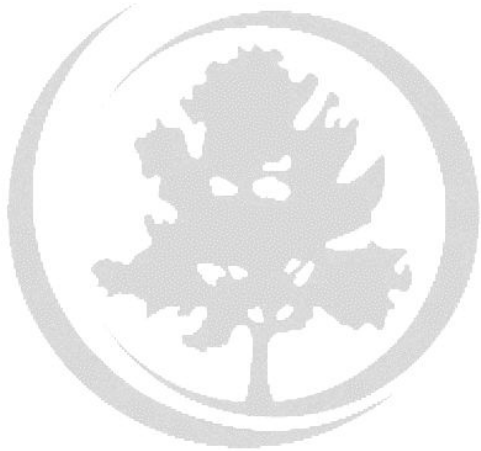
Improvement Projections - To Be State



Note: The red bars to the left in the graph represent the total number of resources projected to be needed to approve the number of cases required to exhaust the available funding in 8 weeks. The green bars to the right represent the additional resources projected to be needed when factoring in the current combined FC and P&N Review Teams.



QUESTIONS



Emergency Response Reserve Update & Recovery Funds Plan

COVID-19: Recovery Funds Plan

Economic Recovery and
Operational Resiliency Plan

June 2, 2021



American Rescue Plan (ARPA) - Updates

Emergency Rental Assistance - ERAP 2

- Fulton County is entitled to two separate tranches of Rental Assistance funding from the American Rescue Plan Act – Total Allocation is \$25M.
 - A - Regular Allocation - \$14.2M (\$5.7M recently received)
 - B - High Need - \$10.7M (\$4.2M recently received). This allocation has less administrative requirements than the regular allocation.

State and Local Fiscal Recovery Funds - SLFRF

- 1st tranche of funds received \$103.6m
- Comments Period on Treasury Interim Rule ends in early July
- Outside counsel seeking preclearance on Court Backlog



Changes in Municipal Allocations (ARPA)

- Several Fulton County Municipalities received significantly less funding from the American Rescue Plan Act than originally estimated by professional associations (GFOA/NACO)
- Interpretation by professional associations was different from the US Treasury classification of recipients
- Change is driven by categorization as a Metropolitan City vs a Non-Entitlement Unit of Government
- Impact to the County as a whole is estimated at a \$56M reduction from the original estimates



Countywide Fiscal Recovery Funds Allocation Estimated at \$ 482 million

Unit of Government	Allocation		Original Estimate	Difference
Fulton County	\$ 206,657,290		\$ 206,344,029	\$ 313,261
Alpharetta city	6,644,511		21,180,000	(14,535,489) B
Atlanta	170,928,821		178,390,000	(7,461,179)
Johns Creek city	7,076,181		26,650,000	(19,573,819) B
Roswell	11,374,757		12,560,000	(1,185,243)
Sandy Springs City	13,868,305		16,280,000	(2,411,695)
South Fulton	11,352,517		31,240,000	(19,887,483) B
Chattahoochee Hills city	1,239,062	A	1,050,000	189,062
College Park city	5,660,921	A	4,780,000	880,921
East Point city	13,023,592	A	10,990,000	2,033,592
Fairburn city	6,261,781	A	5,280,000	981,781
Hapeville city	2,440,033	A	2,060,000	380,033
Milton city	14,783,224	A	12,470,000	2,313,224
Mountain Park city	212,112	A	180,000	32,112
Palmetto city	1,811,540	A	1,530,000	281,540
Union city	8,364,601	A	7,060,000	1,304,601
Total Allocation	\$ 481,699,248		\$ 538,044,029	\$ (56,344,781)

A - Represents a municipality within the Non-Entitlement Unit classification by the US. Treasury Amount was estimated based on formula provided by the US Treasury. Amount subject to change.

B- Municipality was originally determined to be part of the Non-Entitlement Unit classification, but was included by the US Treasury as part of the metro-city allocations



Consolidated Covid Response Plan

<i>In Millions \$</i>	Operational Plan - 100% FEMA Reimb	Impact of Changes	Plan with 100% FEMA Reimb plus Resolution
EERF Funded	\$ 22.5	\$ -	\$ 22.5
Communications	2.0	-	2.00
Pandemic Proof County Facilities	7.3	-	7.3
Premium Pay for Employees	1.8	-	1.8
PPE- County Employees	4.0	-	4.0
Information Tech - Virtual Support	5.4	-	5.4
2020 Obligation	2.0	-	2.0
American Rescue Act	\$ 184.0	41.2	\$ 225.1
Health Infrastructure	17.3	-	17.3
Pandemic Proof County Facilities	24.7	-	24.7
Premium Pay for Employees	13.2	2.8	16.0
PPE- County Employees	1.0	-	1.0
Court Backlog Project	61.6	-	61.6
Information Tech - Virtual Support	4.6	-	4.6
Safety Net Services - CSP	8.0	-	8.0
Mortgage Assistance	10.0	22.0	32.0
Small Business	4.5	5.5	10.0
NonProfits Rescue Assistance	-	5.0	5.0
Artists	-	3.0	3.0
Summer Youth	-	2.8	2.8
Long Term Revolving Loan Program	5.2	-	5.2
Food Insecurity	6.1	0.0	6.1
Job Training	2.8	-	2.8
Emergency Rental Assistance	25.0	-	25.0
Consolidated Appropriations Act	\$ 18.0	-	\$ 18.0
Rental Assistance	18.0	-	18.0
Fema	\$ 57.8	-	\$ 57.8
Vaccination and Testing	41.9	-	41.9
MBS Mega Site	11.2	-	11.2
Health Infrastructure	2.7	-	2.7
2020 Obligation	2.0	-	2.0
Contingency	\$ 64.0	-	\$ 41.2
Emergency Reserve funds	64.0	(22.8)	41.2
Total	\$ 346.3	\$ 18.4	\$ 364.6



Revised Cash Flow Projections – COVID 19 Response

In Millions \$						
Uses of Funds		2021	2022	2023	2024	Total
A	EERF - General Fund	22.5	-	-	-	22.5
B	American Rescue Act	75.2	48.1	39.9	20.8	184.0
C	Consolidated Appropriations Act	18.0	-	-	-	18.0
D	FEMA Related Expenses	48.9	9.0	-	-	57.8
Projected Annual Uses		\$ 164.6	\$ 57.1	\$ 39.9	\$ 20.8	\$ 282.3
Sources of Funds		2021	2022	2023	2024	Total
A	EERF	38.7				38.7
B	American Rescue Act	128.4	103.4			231.8
C	Consolidated Appropriation Act	18.0				18.0
D	FEMA Reimbursement at 100%	41.5	7.3	9.0	-	57.8
Projected Annual Sources		\$ 226.6	\$ 110.7	\$ 9.0	\$ -	\$ 346.3
Cash Balance EOY - 100% FEMA Reimbursement		62.1	115.7	84.8	64.0	64.0
Cash Balance EOY - 50% FEMA Reimbursement		37.6	91.3	55.9	35.1	35.1
Resolution Impact + 50% FEMA Reimb on Cash Position		(32.9)	(41.1)	(41.1)	(41.1)	(41.1)
Cash Balance EOY - 50% FEMA Reimb plus Resolution		4.7	50.2	14.8	(6.0)	(6.0)



Implementation Concerns

- Full utilization of the fiscal recovery funds reduces contingency below FEMA reimbursement level. This could result in a draw against the general fund in the future.
- Treasury guidance is not expected to be finalized until mid July. Experience with CAREs Act is that guidance may continue to change over the life of the grant (2021 to 2024)
- No insight yet into the municipalities plans
- Court backlog project not yet cleared by treasury
- Some of the challenges allocating Emergency Rental Assistance funds will remain due to the statutory compliance and documentation requirements
- 2nd tranche amount might be impacted if Congress repurposes some COVID funds for Infrastructure Improvement



Emergency Rental Assistance

ERAP -1

Funded - Consolidated Appropriations Act

Received - Mid/January 2021

<i>in Millions \$</i>	Allocation	Received by FC	YTD Expense
Regular	18	18	2.3

ERAP -2

Funded - American Rescue Plan Act

Received - Mid/May 2021

<i>in Millions \$</i>	Allocation	Received by FC	YTD Expense
A - Regular	14.2	5.7	0
B - High Need	10.7	4.3	0
Total	24.9	10	0



Next Steps

- Continue implementation review with outside counsel
- Prepare required statistical and economic analysis. Assess and plan reporting needs/requirements to the US Treasury
- Execute with CSP non profits and other partners as soon as required impact analysis is complete
- Continue to build out operational plans for major programs
- Seek preclearance with Treasury of Court Backlog plan
- Continue to work with AFCEMA and FEMA/GEMA partners on reimbursement application/process
- Monitor new guidance released by the US Treasury
- Continue development of a premium pay plan
- Continue to provide updates at each BOC meeting





QUESTIONS