

1 **A RESOLUTION TO REPURPOSE CAPITAL FUNDS FROM ROADWAY**
2 **TRANSPORTATION PROJECTS TO BE USED FOR TRANSPORTATION RELATED**
3 **PROJECTS TO BENEFIT THE FULTON COUNTY EXECUTIVE AIRPORT –**
4 **CHARLIE BROWN FIELD; AND FOR OTHER PURPOSES.**

5 **WHEREAS**, it is the overall strategic and performance goal of Fulton County,
6 Georgia to deliver services to its constituents with efficiency and to obtain maximum
7 impact; and

8 **WHEREAS**, there are approximately \$9,200,000.00 unobligated funds in the
9 Transportation Improvement Fund derived from the County's General Fund that will
10 remain after the completion of all contemplated County road projects within the
11 jurisdiction of Fulton County; and

12 **WHEREAS**, an immediate objective of the Fulton County Board of
13 Commissioners is to maximize the great potential for further improvement and
14 development of the Fulton County Executive Airport – Charlie Brown Field ("Airport") to
15 serve Fulton County citizens, users and businesses operating out of this beneficial
16 asset; and

17 **WHEREAS**, there are currently unfunded airport related transportation projects
18 in need of funding at the Airport to aid it in reaching its potential; and

19 **WHEREAS**, the Airport's visioning study projects over \$90 million in investments
20 over the next five (5) years, the majority of which will be requested to be funded by the
21 Georgia Department of Transportation ("GDOT") and grants from the Federal Aviation
22 Administration ("FAA"), with the County providing up to \$15 million in local matching
23 funds; and

24 **WHEREAS**, it is expected that these transportation funds along with other Airport
25 revenue would serve as a ready source of matching funds to leverage the anticipated
26 infusion of federal and state dollars, as well as be a source to fund projects for which no
27 federal funds are otherwise available, such as to establish necessary Airport Rescue
28 Fire Fighting ("ARFF") capabilities at the Airport; and

29 **WHEREAS**, pursuant to its Home Rule Powers (Ga. Const. art. IX, § II, ¶ I.),
30 O.C.G.A. § 36-5-22.1 and Fulton County Code § 1-117, the Fulton County Board of
31 Commissioners has exclusive jurisdiction and control over the directing and controlling
32 all the property of Fulton County, as they may deem expedient in according to law, in
33 establishing, altering or abolishing roads, bridges and ferries, having the care,
34 management, keeping, collecting, or disbursement of money belonging to Fulton County
35 or appropriated for its use and benefit, and to exercise such other powers as are
36 granted by law, or are indispensable to their jurisdiction over county matters and county
37 finances, among others; and

38 **WHEREAS**, the Board of Commissioners finds that it is in the best interest of its
39 citizens to repurpose the remaining unobligated transportation funds and any

1 encumbered funds that are no longer needed for roadway projects within the jurisdiction
2 of the Board of Commissioners to be used for transportation related projects at the
3 Airport.

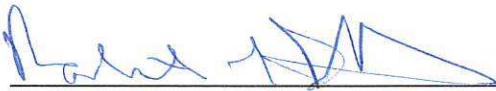
4 **NOW, THEREFORE, BE IT RESOLVED**, that the Fulton County Board of
5 Commissioners directs the Fulton County Department of Finance to repurpose
6 \$9,200,000.00 of unobligated funds and any encumbered funds that are determined to
7 no longer be needed for roadway projects within the jurisdiction of the Fulton County
8 Board of Commissioners, that are in the Transportation Improvement Fund, to be used
9 for transportation related projects at the Airport.

10 **BE IT FINALLY RESOLVED**, that this Resolution shall become effective upon its
11 adoption, and that all resolutions and parts of resolutions in conflict with this Resolution
12 are hereby repealed to the extent of the conflict.

13 **SO PASSED AND ADOPTED**, this 2nd day of June 2021.

14 **FULTON COUNTY BOARD**
15 **OF COMMISSIONERS**

16
17
18
19 By:


Robert L. Pitts, Chairman

20
21
22
23
24 ATTEST:

25 
26
27 Tonya R. Grier, Clerk to the Commission

28
29
30 APPROVED AS TO FORM:

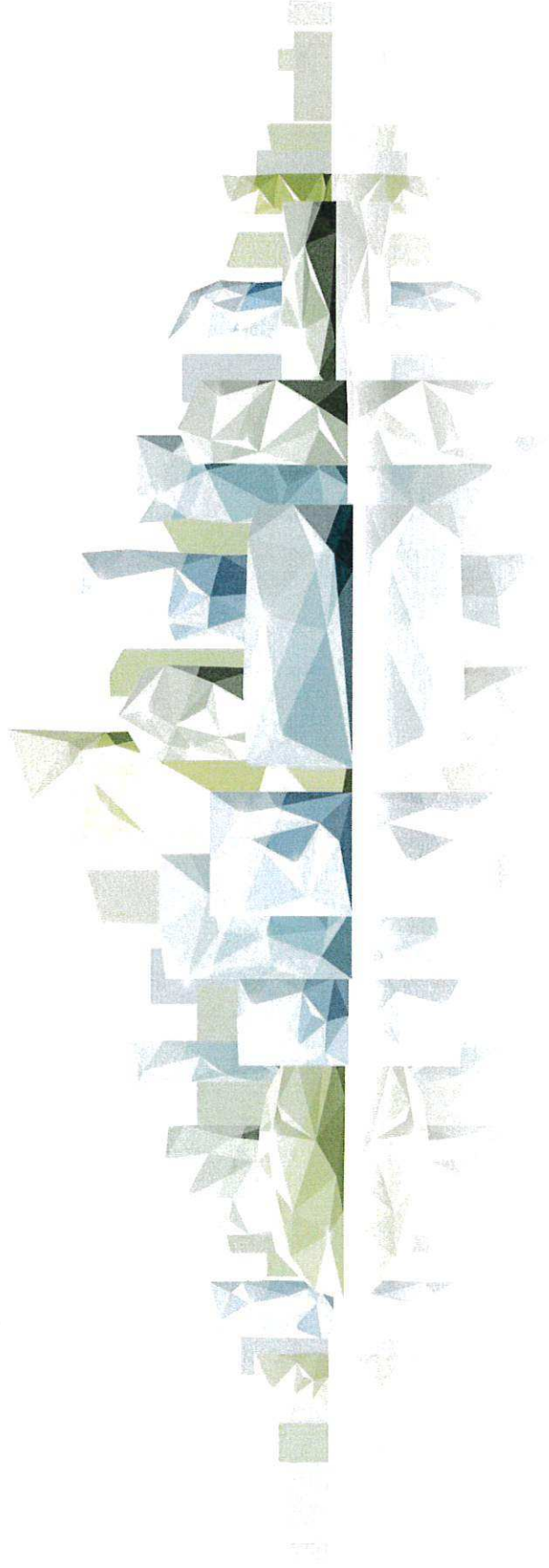
31 
32
33
34 Kaye W. Burwell, Interim County Attorney

35 P:\CA\Legislation\Finance\5.19.21 REPURPOSE FUNDS FROM ROAD TRANSPORTATION TO AIRPORT TRANSPORTATION PROJECTS.docx

ITEM # 21-0375 RM 6/22/21
REGULAR MEETING



QUARTERLY REPORT



CONTENTS

1. Opportunity
2. Project Updates
3. Kick-Start
4. Management & Reporting



OPPORTUNITY



OPPORTUNITY



- Largest industrial corridor in the Eastern US
- \$2.4B annual payroll
- Over 2800 employees across 1000+ businesses
- Nearly 5000 acres
- Fastest growing general aviation airport in the state with highest concentration of business jets
- \$150M planned county investments next 5 years



Opportunity

COUNTY INVESTMENTS

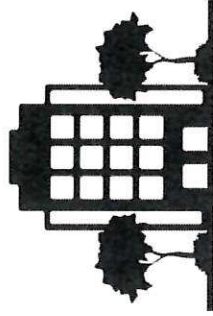
INSIGHTS



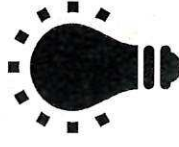
AVIATION



PUBLIC SAFETY



REDEVELOPMENT



STUDIES

- ULI TAP
- Airport Master Plan
- Freight Cluster Plan
- River Greenway Study
- Transit Master Plan

\$90M

\$55M

\$20M



Opportunity



PROJECT UPDATES



PROJECT UPDATES

Animal Services Facility	Public Safety Training Center	Emergency Operations Facility	Airport Master Plan	Airport Main Entrance and Business Park	Airport North Terminal	Airport South Quadrant Area	FID Operations	Urban Redevelopment Plan/ Opportunity Zone
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Animal Services Facility

On Track

The construction of a new Fulton County Animal Shelter will provide the county with a modern facility for caring for homeless animals, providing pet adoption services and enforcing the animal control laws of Fulton County.

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Restart Design	Sep 30, 2021
Rezoning with City of Atlanta	Sep 30, 2021
Solicit Construction Management Proposals	Apr 30, 2021

Tasks past due



Tasks due in the next 90 days

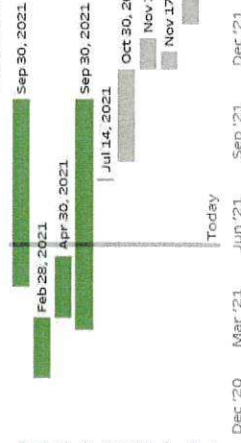
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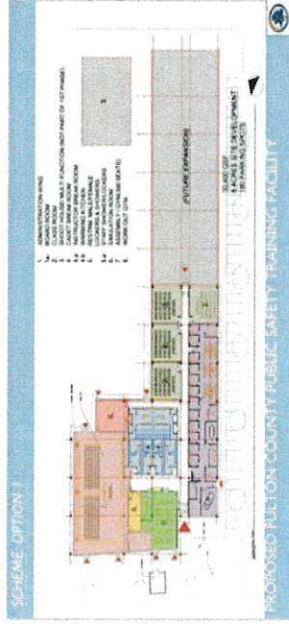
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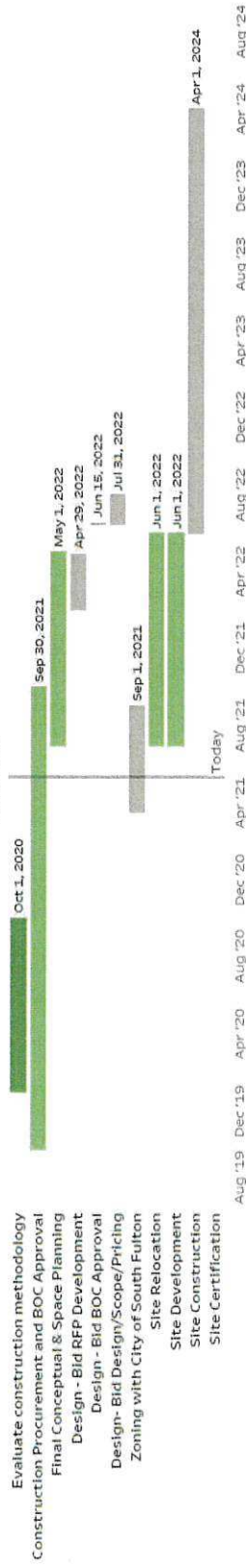
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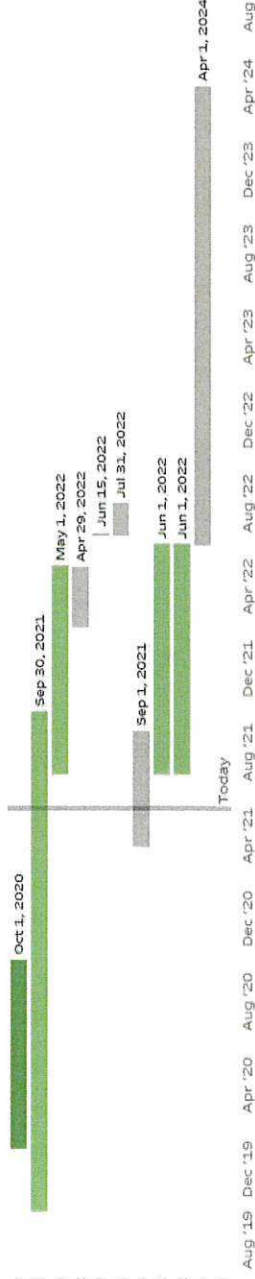
Tasks Past Due

Status

Met with agencies and are currently working on interior schematic design

Schedule

Evaluate construction methodology
Construction Procurement and BOC Approval
Final Conceptual & Space Planning
Design - Bid RFP Development
Design - Bid BOC Approval
Design-Bid Design/Scope/Pricing
Zoning with City of South Fulton
Site Relocation
Site Development
Site Construction
Site Certification



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Airport Master Plan

On Track

Completed Tasks

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Inventory existing conditions	Jul 31, 2020
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Determine Facility Requirements	Dec 31, 2020
Submit DRAFT Plan to FC-BOC	Dec 31, 2020

Tasks Past Due

Tasks Due In 90 Days

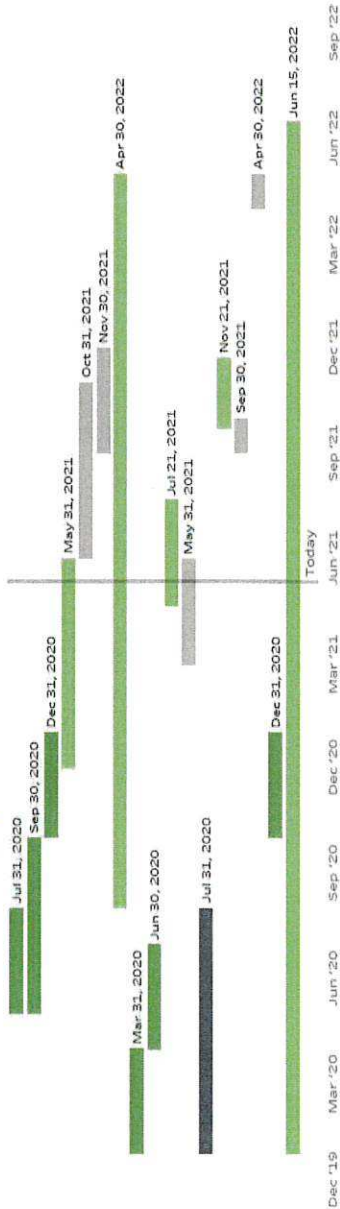
Develop Airport Development Concepts	May 31, 2021
Public Presentations	May 31, 2021
Selection of preferred airfield development	Jul 21, 2021

Status

Master plan is on schedule and is 50% through planning process.

Schedule

Inventory existing conditions
 Develop Aviation Forecast
 Determine Facility Requirements
 Develop Airport Development Concepts
 Develop the Airport Layout Plan Set (maps)
 Provide financial capital improvement budget
 GA-DOT Progress reviews
 Develop and Approve Master Plan Scope and Fee
 Perform Data Collection, Technical Analysis
 Selection of preferred airfield development
 Public Presentations
 Development of 20 year aviation forecast
 Develop Implementation Plan
 Procure Final Technical Report
 Adopt Airport Layout Plan
 Submit DRAFT Plan to FC-BOC
 Submit to GDOT and FAA for Review and Final Approval
 FAA Approval



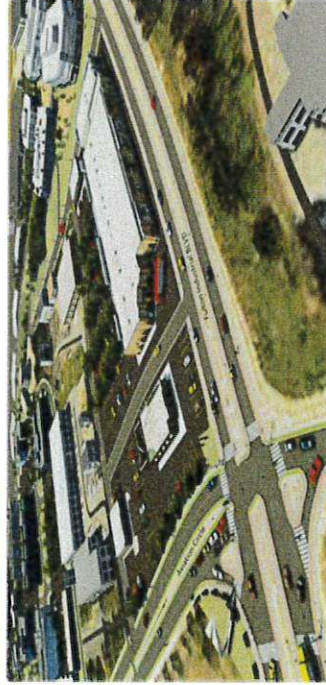
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The Main Entrance and Business Park Project is aimed at developing an attractive and welcoming entrance appropriate for a corporate airport. A business park will also be developed between the entrance and the airport.



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Retain Land Development/Broker	Dec 31, 2020

Tasks Due in 90 Days

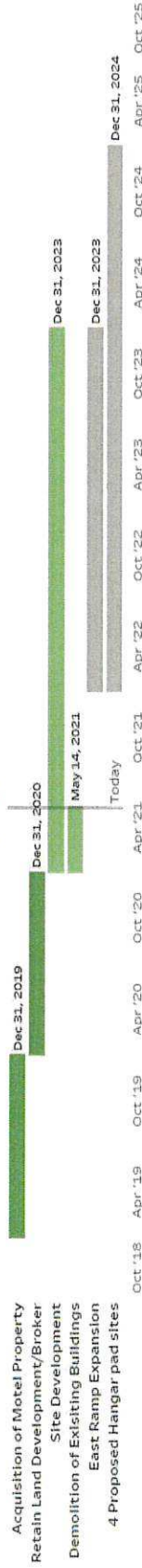
Demolition of Existing Buildings	May 14, 2021
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Tasks Past Due

Status

Demolition of existing building is behind schedule

Schedule



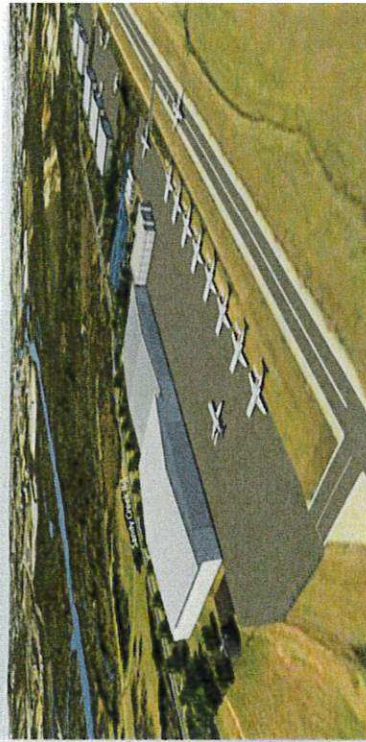
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Airport North Terminal Area

Achieved

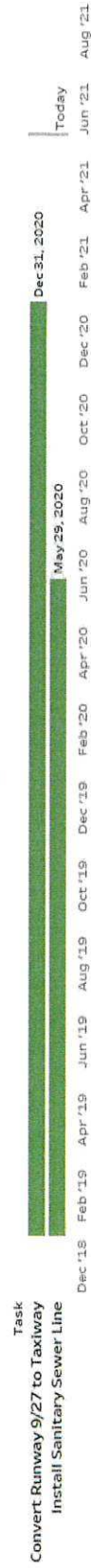
Taxiway and associated site preparation for additional tenant hanger facilities on the North Terminal Area.



Completed Tasks

Convert Runway 9/27 to Taxiway	Dec 31, 2020
Install Sanitary Sewer Line	May 29, 2020

Schedule



PROJECT UPDATES

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Airport South Quadrant Area

Not Started

Official approval to close the crosswinds runway as part of the master plan to allow for additional hanger development in the South Quadrant area of the airport.



Completed Tasks

Tasks Due in 90 Days

Tasks Past Due

Status

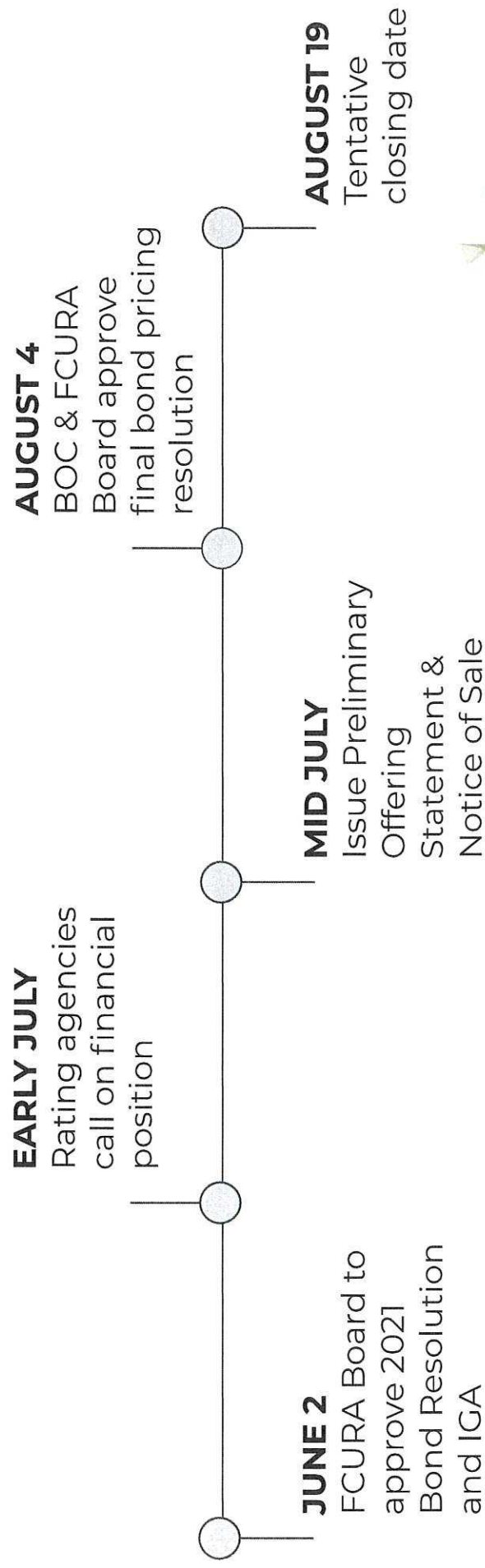
Schedule

- Task
- Close and repurpose small runway 14/32 for hangars and aircraft parking
 - Demolition of outdated buildings
 - Develop new hangar sites
 - Non-aeronautical Business Park Development
 - Pave new aircraft parking ramps

Apr '21	Jul '21	Today	Oct '21	Jan '22	Apr '22	Jul '22	Oct '22	Jan '23	Apr '23	Jul '23	Oct '23	Jan '24	Apr '24	Dec 31, 2023
														Dec 31, 2023
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PROJECT UPDATES

BOND ACQUISITION TIMELINE



KICK-START



KICK-START

WHAT WE KNOW	WHAT WE NEED	A WAY FORWARD
FCEA brings over \$8.5M in taxable assets revenue to the county annually, and another \$150K in property tax revenue FCEA is the only GA airport in the region that receives NO GF support FCEA will catalyze millions in development over the next 5 years	\$105M+ in Visioning Study capital project needs over the next 5 years with only \$70M in State/Fed support A way to address dwindling revenues due to covid19 epidemic and overall time frame for economic recovery	Approve resolution to redirect \$9.2M in General Fund transportation capital to the airport. Leverage the anticipated \$6+M in SSD revenue from the unincorporated airport area.



KICK-START

STAKEHOLDER SUPPORT

Fulton County Executive Airport Tenants and Operators

March 22, 2021

Mrs. Anna Rouse
Chief Operating Officer
Fulton County Government
141 Pryor Street SE
Atlanta, Georgia 30303

Dear Mrs. Rouse,

As a small group of airport operators, we wanted to extend our sincere appreciation for Fulton's leadership throughout the pandemic. We fully recognize and agree the last 12 months priority has been on COVID, managing public health and safety, leading community efforts and government programs to navigate the challenges this pandemic has bestowed on the world at large. Considering the gains being made with vaccines and the reduced number of COVID positive cases, we wanted to take a moment to reflect on ongoing airport operations. We believe we are essential to safe flight operations and the safety of the community. We are grateful for the support and partnership of Fulton County and the City of Atlanta, and David. They shared some operational and financial challenges we are facing. We wanted you to know how important their continued focus and the County's financial support means to overall air travel safety, community safety, tenants, and transient operators collectively.

While there are multiple priorities, all equally important, the one we are focused on is the Aircraft Rescue & Fire Fighting (ARFF) reactivation. We have been discussing this Airport's much needed ARFF reactivation for some time. We have been discussing this with the City of Atlanta and with Dick Anderson (County Mgr.), Jon Carr (Commissioner District 12), David and Tim to discuss the delayed ARFF progress. We reiterated then and want to make sure you know how important the ARFF reactivation is to everyone's safety and the community at large, as I understand you are in a position to help close this much needed gap in operational safety. I know David and Tim have shared the importance of an ARFF, cannot imagine a more desperate Airport than Fulton Executive to have a dedicated, onsite and frequent firefighting program rather than using available surrounding assistance from other airports. We are committed to the ARFF reactivation and the safety of the community, personal and equipment to save lives. This was brought to light in 2018 when a small Cessna jet crashed immediately after departure and in close proximity to the surrounding residential community within the City of Atlanta.

• Norfolk Southern, Mark Chaffin, Director Aviation

• The Home Depot, Bob McElroy, Director Aviation

certence and urgency of this request. Being you will find innovative necessary funding to keep us on track to reactivate the ARFF later this year and your team are well.

reside. Aviation

an Carr, General Manager

Ad, AP Aviation

International Exchange Inc, Dean Grynska, Chief Pilot

% Chief Pilot

Director Aviation

SAMPLE PROJECTS ENABLED

■ New Capability

- Airport Rescue Fire Fighting (ARFF) - \$1.5M
- NTA Gasoline Security Fence - \$500

■ Matching Funds

- Apron pavement - \$200k
- Runway 8 safety improvement - \$526k

■ Visioning Study

- Main entrance site development - \$1.5M
- New main terminal design - \$250k



MANAGEMENT & REPORTING



MANAGEMENT & REPORTING

- PROJECT MANAGEMENT
 - Work streams managed via enterprise PM system - ACHIEVEIT
 - Bi-weekly management meeting
- BOC UPDATE
 - Quarterly project progress and expenditures update
 - Groundbreaking ceremonies
- STAKEHOLDER ENGAGEMENT
 - Renew the District Website
 - Capital projects transparency site

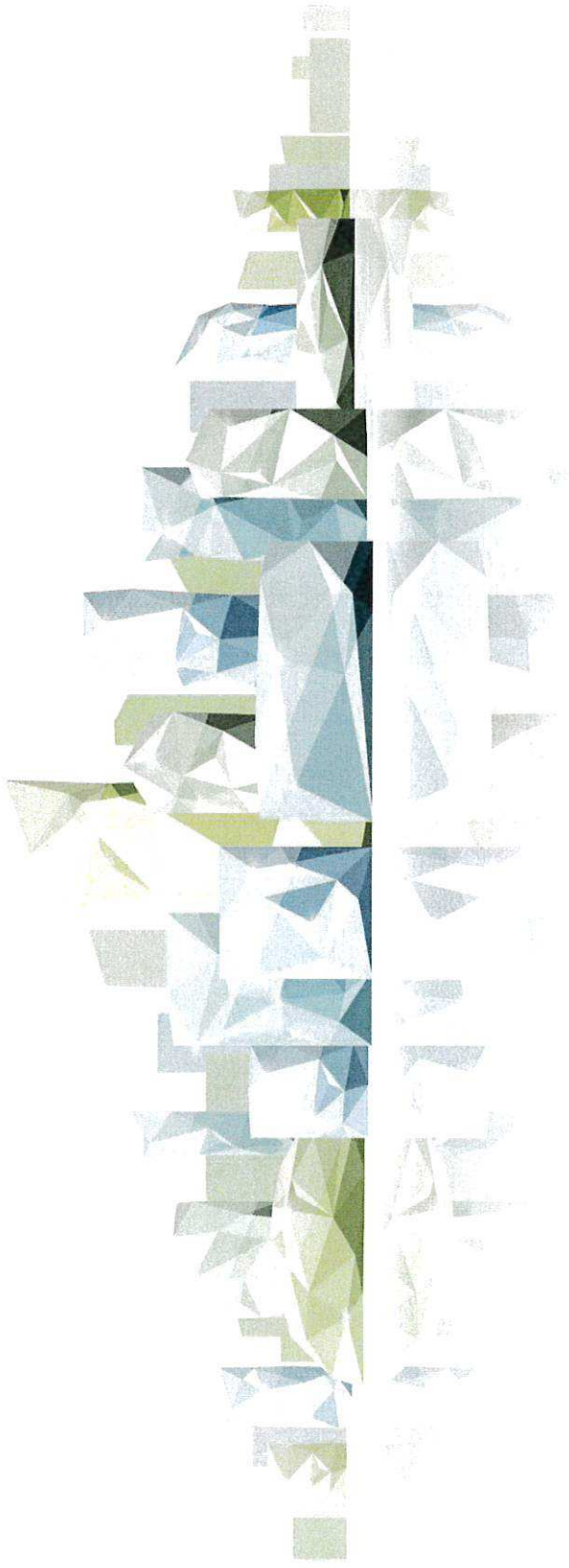


QUESTIONS





QUARTERLY REPORT



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OPPORTUNITY



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Opportunity

COUNTY INVESTMENTS

INSIGHTS



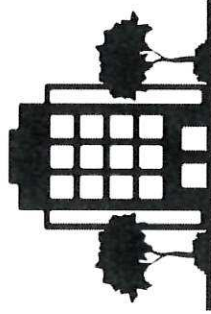
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\$55M



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\$20M



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- Airport Master Plan
- Freight Cluster Plan
- River Greenway Study
- Transit Master Plan



Opportunity



PROJECT UPDATES



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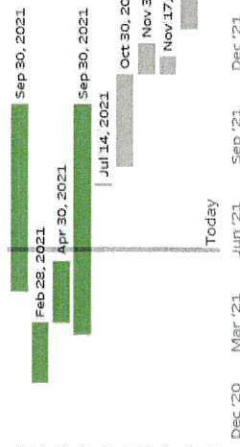
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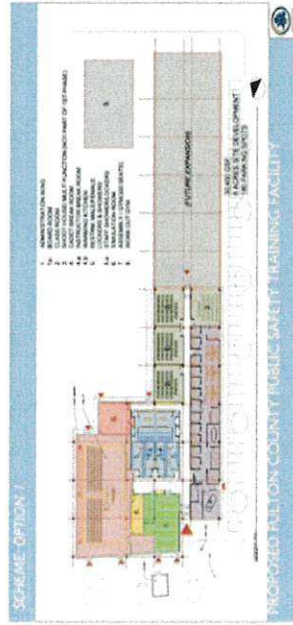
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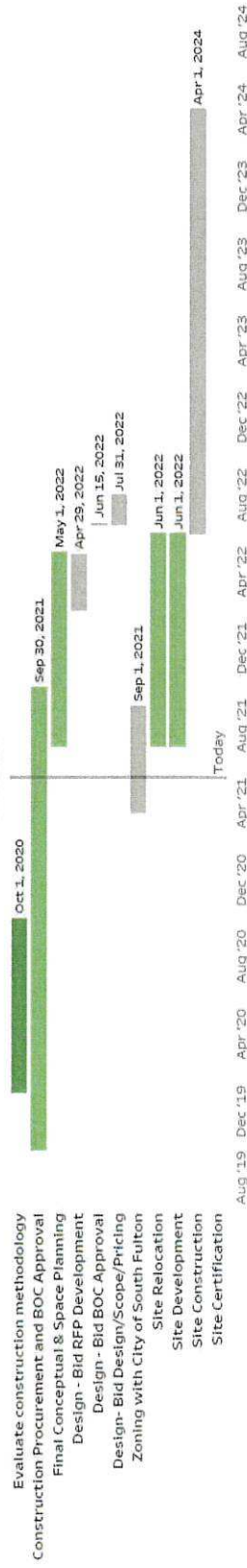
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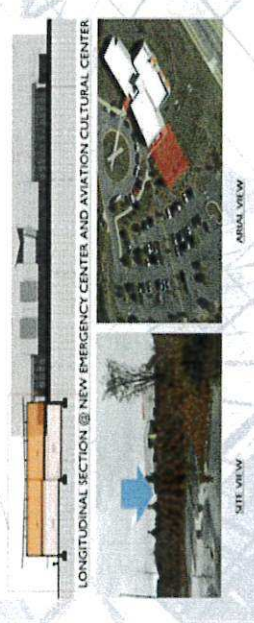
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OPTION: D – PROPOSED NEW CONCEPTUAL ADDITION



Completed Tasks

Evaluate construction methodology

Oct 01, 2020

Tasks Due In 90 Days

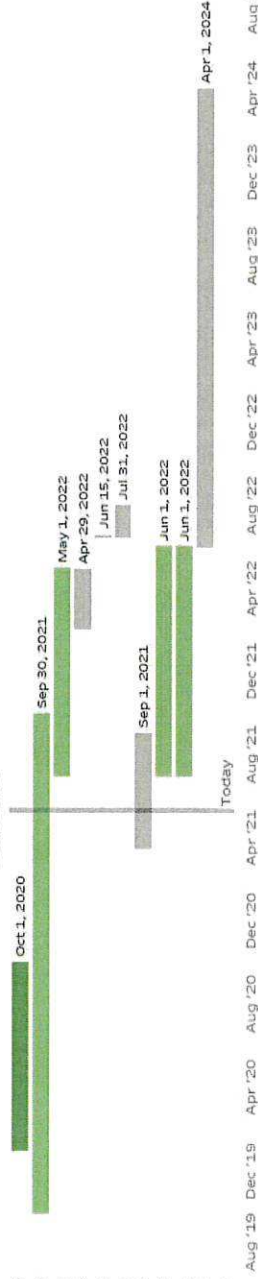
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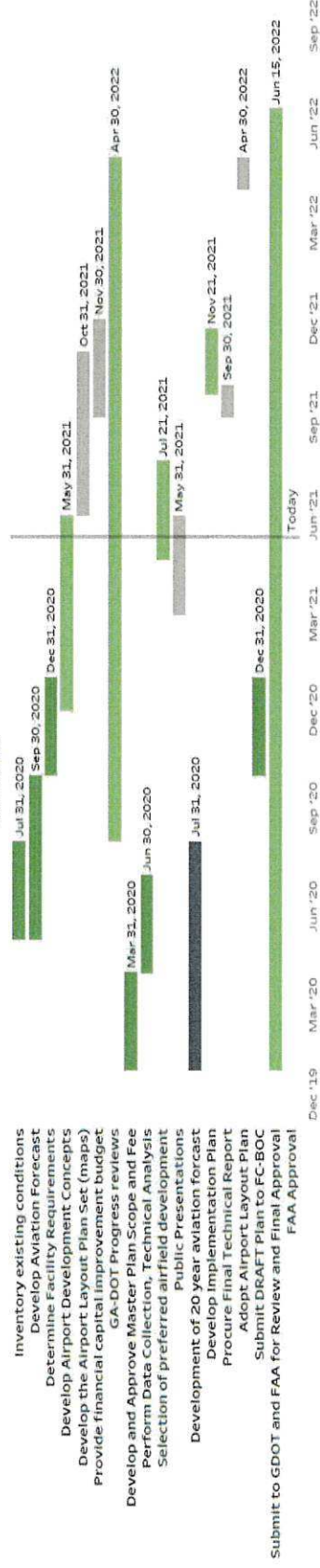
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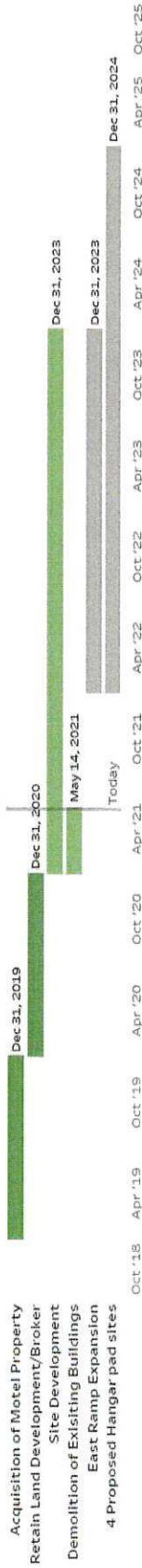
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Demolition of Existing Buildings	May 14, 2021
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Tasks Past Due

Status
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Schedule



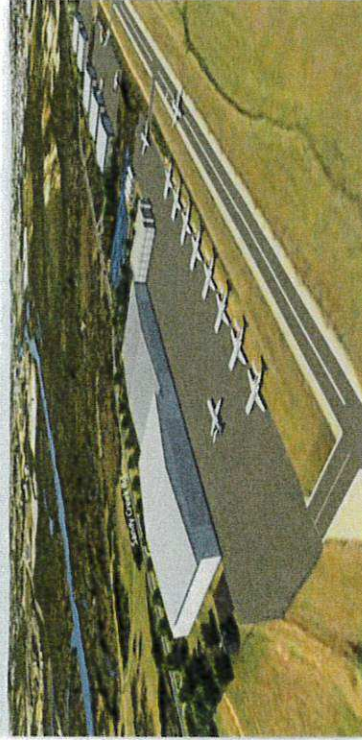
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Achieved

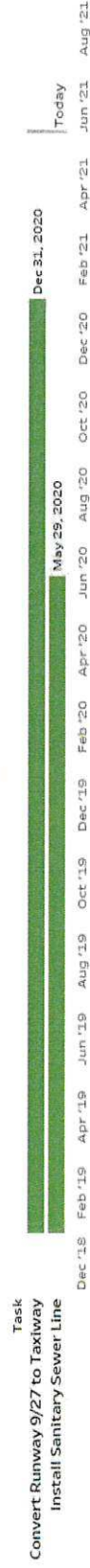
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Install Sanitary Sewer Line	May 29, 2020

Schedule



Animal Services Facility	Public Safety Training Center	Emergency Operations Facility	Airport Master Plan	Airport Main Entrance and Business Park	Airport North Terminal	Airport South Quadrant Area	FID Operations	Urban Redevelopment Plan / Opportunity Zone
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Airport South Quadrant Area

Official approval to close the crosswinds runway as part of the master plan to allow for additional hanger development in the South Quadrant area of the airport.



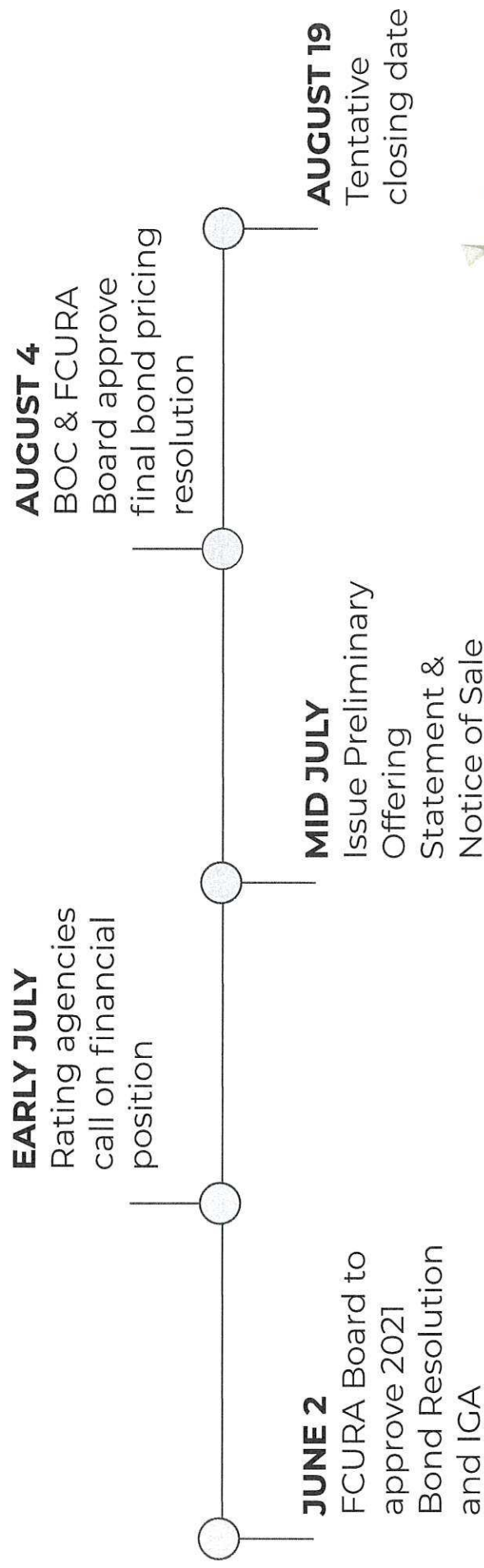
Tasks Due in 90 Days

Status

[illegible]

PROJECT UPDATES

BOND ACQUISITION TIMELINE



KICK-START



KICK-START

WHAT WE KNOW	WHAT WE NEED	A WAY FORWARD
FCEA brings over \$8.5M in taxable assets revenue to the county annually, and another \$150K in property tax revenue FCEA is the only GA airport in the region that receives NO GF support FCEA will catalyze millions in development over the next 5 years	\$105M+ in Visioning Study capital project needs over the next 5 years with only \$70M in State/Fed support A way to address dwindling revenues due to covid19 epidemic and overall time frame for economic recovery	Approve resolution to redirect \$9.2M in General Fund transportation capital to the airport. Leverage the anticipated \$6+M in SSD revenue from the unincorporated airport area.



STAKEHOLDER SUPPORT

• **This Month's Guest:** Bill Meritida Sr Director Education

enter Aviation

- o New main terminal design - \$ 250k



MANAGEMENT & REPORTING



MANAGEMENT & REPORTING

- PROJECT MANAGEMENT
 - Work streams managed via enterprise PM system - ACHIEVEIT
 - Bi-weekly management meeting
- BOC UPDATE
 - Quarterly project progress and expenditures update
 - Groundbreaking ceremonies
- STAKEHOLDER ENGAGEMENT
 - Renew the District Website
 - Capital projects transparency site



QUESTIONS

